

CITY OF NEW RICHMOND

ADOPTED ANNUAL

BUDGET

Fiscal Year 2019

DESTINATION NEW RICHMOND

Efficient | Inclusive | Transparent

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Section 1



INTRODUCTION



ACKNOWLEDGEMENTS

The purpose of the annual budget book is to provide community members an opportunity to better understand the budget process and how their tax dollars are being used. The following individuals had an integral role in developing the 2019 budget book:

Mike Darrow – City Administrator
Rae Ann Ailts – Finance Director

Bev Langenback - City Treasurer
Joel Enders - Management Analyst

We would also like to recognize our elected officials and board and commission members for their service and leadership during the past year.

City Council

Mayor Fred Horne, Craig Kittel, Scottie Ard, Jim Jackson, Mike Montello, Ron Volkert, Jim Zajkowski

Airport Commission

Mary Hailey, Matt Brotzler, Mike Jacobson, Kirk Hexum, Josh Ulrich, Jim Zajkowski, Craig Kittel

Ambulance Board

Ron Volkert, Craig Kittel, Jim Jackson, Randy Olson, Jim Peirson, Chris Boardman, Willard Moeri, Mike Kamm, John Van Dyk, Randy Zemke, Steve Lewis, Barry Ausen, Jerry Croes

Board of Appeals

Sarah Mellerud, Jane Hansen, Bob Pierson, Bernard Peterson,

Board of Review

Mike Montello, Ron Volkert, Jim Zajkowski

Community Development Authority

Jim Jackson, Scottie Ard, Jason Zahradka, John Soderberg, MaryKay Rice, Jessie Klopp, Larry Moore

Forward New Richmond

Summer Seidenkranz, Heather McAbee, Rob Kreibich, Paul Mayer, Susan Yohnk Lockwood, Karl Skoglund, Cathy Longtin, Tom Mews, Mike Montello

Emergency Government Committee:

Jim Jackson, City Administrator,
Department Supervisors

Ethics Board:

John Lowe, Bob Larson, Nick Vivian, Mike Kastens, Ron Volkert, Scottie Ard

Fire Advisory Board

Ron Volkert, Jim Jackson, Jim Zajkowski, Chad Peterson, John Van Dyk, Keith Karpenski, Gary Knutson, Richard Hesselink, Tom Heintz

Historic Preservation Commission

Jon Hailey, Tara Van Eperen, Mary Sather, Mike Montello, Theresa Rubida, Nicole Wocelka, Ben Kurth

Housing Authority

Ron Volkert, Mark Evans, Robert Condon, James Tilly, Scott Schneidewent

Library Board

Gordon Granroth, Scottie Ard, Jeff Peplau, Vicki Gjovik, Marla Hall, Patricia Van Nevel, Jarell Kuney

Park Board

Craig Kittel, Frank Norton, Joe Ard, Jon Hailey, Brian Schroeder, Christine Melby, Mandi Erickson

Plan Commission

Fred Horne, Jim Zajkowski, David Tyvoll, Mike Kastens, David Wilford, MaryKay Rice, Michelle Scanlan

Police and Fire Commission

David Levi, Jane Hansen, Pat Becker, Wendy Dadez, Mike Montello

Public Safety Committee

Scottie Ard, Jim Jackson, Ron Volkert

Tourism Committee

Jim Jackson, Jessie Mishler, Jeremy Poole,
Judy Roettger, Angela Logan

Public Works Committee

Jim Zajkowski, Mike Montello, Craig Kittel

Utility Commission

Pat Becker, Gerald Warner, Robert
Mullen, Mike Kastens, Dan Casey

NEW RICHMOND CITY COUNCIL



Pictured left to right: Jim Zajkowski, Ron Volkert, Mike Montello, Fred Horne,
Jim Jackson, Scottie Ard and Craig Kittel

Mayor Fred Horne

Aldermanic District One: Craig Kittel

Aldermanic District Two: Scottie Ard

Aldermanic District Three: Jim Jackson

Aldermanic District Four: Mike Montello

Aldermanic District Five: Ron Volkert

Aldermanic District Six: Jim Zajkowski

LETTER FROM THE FINANCE DIRECTOR

The budget is an expression of community values, aligning goals and aspirations with financial resources. It is also an annual process of listening and discovery. From budget bus tours to community presentations, the New Richmond City Council and staff are dedicated to a unique, transparent and inclusive approach that puts the community in the driver's seat while ensuring services are delivered in an effective and efficient manner.

As we embarked on the 2019 budget, several themes emerged including safety, health, community development, retention of employees, and innovation. We realized these themes could be summed up in a single word: **Destination**. Why *Destination*? Because everything we do, from economic development to recreation to policing to budgeting, strives to create an environment where our residents, businesses and employees want to live, work and play – New Richmond, their number one destination.

The budget vision helps define and focus the theme: *The City of New Richmond strives to be a **destination** for our residents, businesses and employees. We seek to create an efficient, inclusive budget process driven by fiscal responsibility. We challenge ourselves to allow for greater innovation, collaboration and transparency through a fun, community driven process.*

A *Destination* community is created by those who take action through attending public meetings and open houses, serving on boards and commissions, volunteering their time, providing valuable feedback, and investing in the community. New Richmond's first K9 and School Resource Officers, a vibrant downtown, and the continued expansion of the parks and trails system are all thanks to the passion and generosity of our residents. It is because of your action that New Richmond continues to grow and welcome new residents and businesses.

Thank you to our residents, businesses and community members for making New Richmond your destination. Thank you to our employees who take great pride in serving our community. Finally, thank you to our Mayor, City Council, and boards and commission members for your tireless commitment to our community.

-Rae Ann Ailts

HISTORY OF NEW RICHMOND

The area that would become New Richmond began to attract foresters and farmers in the mid-1800s due to fertile soil, plentiful timber, and the Willow River. The settlement was named New Richmond after the man who platted it, Richmond Day of Hudson, and the fact that another "Richmond" existed in the territory. New Richmond was officially incorporated as a City in 1885, at which time its population was 1,200 people. The community experienced a tremendous setback in 1899, when it was struck by the most destructive tornado in Wisconsin history - a storm that still ranks as one of the ten deadliest tornadoes in U.S. history. Many homes and nearly all businesses had to be rebuilt. The community recovered and slowly grew through the 1930s and 1940s, adding paved streets, sidewalks, and a park system. A post office, library, and city hall were constructed in the 1960s. New Richmond and much of St. Croix County experienced rapid population growth in the 1990s and early 2000s, followed by several years of relatively slow development during the economic recession. Growth began to reaccelerate around 2015, and today New Richmond is one of the fastest growing communities in Wisconsin, featuring a state-of-the-art hospital, a strong K-12 school district and technical college, a growing municipal airport, great parks and trail system, and more than 350 businesses.

NEW RICHMOND DEMOGRAPHICS

Data below is from the 2017 American Community Survey, the Wisconsin Department of Administration, and the Wisconsin Department of Workforce Development (October 2018 unemployment rate for St. Croix County)

Education



21.9%

Bachelor's Degree or Higher

Median Household Income



\$57,473

Median Age



35.2 years

Population



9,070

Median Home Value



\$228,100

Unemployment Rate



2.4%

CITY OF NEW RICHMOND OVERVIEW

City Staff

The City of New Richmond staff consists of 70 full-time employees, 13 regular part-time employees, 11 seasonal employees, and 38 paid on-call firefighters. Our team is divided into various departments: Administration, Airport, Community Development, Library, Electric, Fire and Rescue, Police, and Public Works (pictured below). On average, New Richmond staff have more than twelve years of service with the City, with many employees serving the City for more than twenty or even thirty years. Team members have a variety of specialized training, certifications, advanced degrees, and continuing education for everything from water testing and transformer maintenance to accounting and engineering. In short, we have a very experienced and well-trained team! Even more importantly, our team is filled with people who display great character, creativity, teamwork, kindness, and truly care about improving our community.



City Council

The City of New Richmond is led by a City Council consisting of one Mayor and six Alderpersons. The City is divided into six Districts: Districts 1, 2, and 3 elect their Alderperson in odd numbered years, while Districts 4, 5, and 6 elect their Alderperson in even numbered years. The regular meetings of the City Council are held on the second Monday of each month at 7:00 pm at the Civic Center. The City Council is assisted by more than 80 community members who volunteer on various boards and commissions.

Utilities Commission

The Utilities Commission consists of five members who are tasked with managing and supervising the operation of the three City-owned utilities (Electric, Water, and Sewer). The Utilities Commission has the authority to negotiate contracts for the purchase of wholesale electricity and recommend to the City Council acceptance of such contracts, subject to approval of the Public Service Commission of the State of Wisconsin.



Pictured left to right: Mike Kastens, Gerry Warner, Pat Becker, Dan Casey, Bob Mullen

Advisory Boards, Committees and Commissions

The City relies on over 85 community members serving on 21 boards, committees, and commissions to provide direction and advice, review documents and plans, and shape the future of New Richmond. These commitments of time and expertise demonstrate an extraordinary level of community involvement – in 2018, there were over 100 community meetings, open houses, and design meetings.



Section 2



2018 HIGHLIGHTS



TRANSPORTATION



125TH Street Project

The largest reconstruction project of the year was 125th Street. After several public input meetings, construction began in July and concluded in early November. The project included new pavement, curb and gutter on the east (City) side of the street, replacement of the box culvert over Paperjack Creek, and street lighting improvements. As a border road, this project was done in partnership with Richmond Township.

Sidewalk & Alley Improvements

About \$95,000 was invested in sidewalks, alleys, and street maintenance in 2018. Over 5,200 square feet of sidewalk was replaced, while 1,150 square feet was newly constructed. Three alleys were reconstructed, and approximately 7.2 miles of roads were sealed or filled.



County Highway A Trail Project

Phase I of the County Highway A trail connection began construction in August. When completed in 2020, the two-phase trail will stretch from Richmond Way to West Fourth Street, linking the fast-growing subdivisions on the west side of town with the existing trail and sidewalk system.

DEVELOPMENT

Another Record Year for New Housing

157 new dwelling units with a total valuation of \$25,928,183 were permitted in the City of New Richmond in 2018, cementing another year of busy residential construction that outperformed many larger cities. This brisk pace is expected to continue in 2019, particularly in the Fox Run, Whispering Prairie, Paperjack Bend, Richmond Prairie, and Willow River Bluffs developments, among others.



Continued Commercial Growth

Several commercial construction projects were completed in 2018. In the Business and Technical Park, Phillips-Medsize completed a significant facility expansion while Federal Foam constructed a new 100,000 square foot warehouse next to their existing production plant. On the north end of the City, New Richmond Auto Mall and Johnson Ford completed new showroom facilities. Just south of downtown, construction of the 1.67 million dollar Bakken Young Funeral & Cremation Services was completed. A new Best Western Plus hotel was also completed on the south side of town along Paperjack Drive. Strong growth is expected to continue in 2019 as New Richmond transforms into a commercial hub for the St. Croix River Valley.



HISTORIC DOWNTOWN



New Restaurants bring the Flavor

New Richmond welcomed two new restaurants to the downtown area, Vudu Street Food and Muddy Cantina. Both businesses have quickly become popular destinations, adding variety and flair to New Richmond's downtown!



Façade Grants Awarded to 8 Businesses

The City of New Richmond has awarded a record eight matching façade grants for a combined total of \$27,900 to downtown businesses to make improvements to the exterior of their respective buildings. The improved St. Croix Financial storefront is shown at right. Grants can be used for a variety of improvements including awnings, brickwork, painting, lighting, and more. Grant applications are reviewed on a continuing basis.



Hometown Holidays a Hit

The second year of the annual Hometown Holidays celebration drew large crowds and featured activities including cookie decorating, sleigh rides, a Reindeer Dash and parade, tree lighting, and fireworks. This partnership with the New Richmond Area Chamber of Commerce is quickly becoming a holiday favorite and the 'coolest' event around!



PUBLIC SAFETY

K-9 Unit Enters Service

In late May, the City's first K-9 unit began service after 12 weeks of intensive training at one of the most awarded K-9 programs in the country. Storm and her handler Officer Katie Chevrier will aid in narcotics investigations and tracking missing persons, among other duties. This dynamic duo was made possible by the New Richmond community's generous contributions of more than \$75,000!



SAFER Grant Helps New FD Recruits

In 2018, the New Richmond Fire and Rescue Department hired on four new on-call firefighters: Tyler Casey, Daryl Chute, Hailey Jones and Dani Reali. These new recruits were the first to utilize the Staffing for Adequate Fire and Emergency Response (SAFER) grant that was awarded to the NRFRD in late 2016. The SAFER grant is able to be used towards personal protective equipment, educational training and uniforms for the new recruits.

SRO Promotes Safety and Builds Positive Relationships



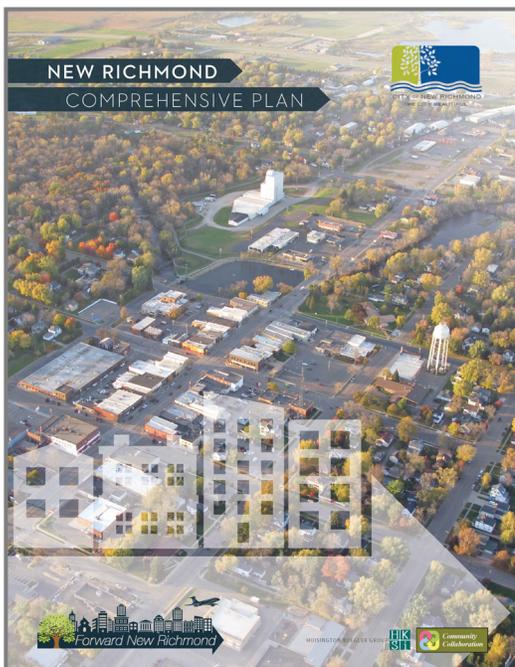
The New Richmond School District welcomed their first Student Resource Officer (SRO) this fall. Officer Aaron Anderson has quickly become a familiar face around the district, building positive relationships with students while helping keep our schools safe. The SRO is a collaborative effort between the school district and City, allowing both to more effectively leverage valuable resources while increasing overall community safety.

PARTNERSHIPS & ENGAGEMENT

Forward New Richmond Founded



In May the existing Economic Development Commission was replaced with Forward New Richmond, a collaborative advisory body that will help guide New Richmond's economic future. This nine-member group brings together local small business owners, interested residents, and elected officials to review and develop innovative solutions to commercial and industrial development proposals, marketing efforts, business and technical parks, downtown revitalization, and attraction/retention of a quality labor force.



Comprehensive Plan Approved

The quest that began in February 2017 to create a truly community driven guide for future growth and development was approved in June. A Community Action Plan (CAP) group of 30 resident volunteers met over a dozen times in a six-month period (more than 900 volunteer hours!) to help define and write the plan, which outlines the community vision of how New Richmond will evolve and change over the next 20 years. The Comprehensive Plan is available online at www.newrichmondwi.gov.



Alert New Richmond Goes Live

The City launched an emergency alert and notification service in mid-November, Alert New Richmond (ANR). This free service is available to anyone who lives, works, travels through, or visits New Richmond. ANR will be used to send alerts to the public during emergencies, utility disruptions, road closures, major traffic incidents, etc., as well as provide important community updates. After signing up online, individuals can choose to receive alerts via text message, email, and/or voice message (landline or mobile phone).

TRANSPARENCY



Communication with the Community

A continued effort was made to reach out to the public and keep residents informed, including a quarterly e-newsletter, visits to local businesses, mailed surveys, public notices, and a very active presence on social media with more than 3,500 followers on Facebook. City staff are also active in the community as members of several civic organizations, including Rotary International, Kiwanis, New Richmond Area Chamber of Commerce, St. Croix County Salvation Army Grace Place, Pathway Committee, and more.

Listening and Receiving Feedback

Open house and community feedback meetings were held throughout the year on a variety of topics, such as the 125th Street reconstruction project, Kwik Trip project, County Highway A trail project, future parkland in the Fox Run and Whispering Prairie subdivisions, the City's new recycling program, and the 2019 budget. Feedback, ideas, and suggestions provided by citizens significantly influence projects, from where a trail should be located to what type of recreational amenities a family would like to see constructed at a nearby park.

As part of the annual budget process, City staff gave presentations to community organizations and author materials that help residents understand the budget process and how their tax dollars support critical City services. In 2018, there were over 100 board, committee, and commission meetings and over a dozen open houses or community meetings. The strong focus on community outreach is a reflection of the City Council's commitment to transparency and citizen participation.



Section 3



BUDGET & FISCAL OVERVIEW

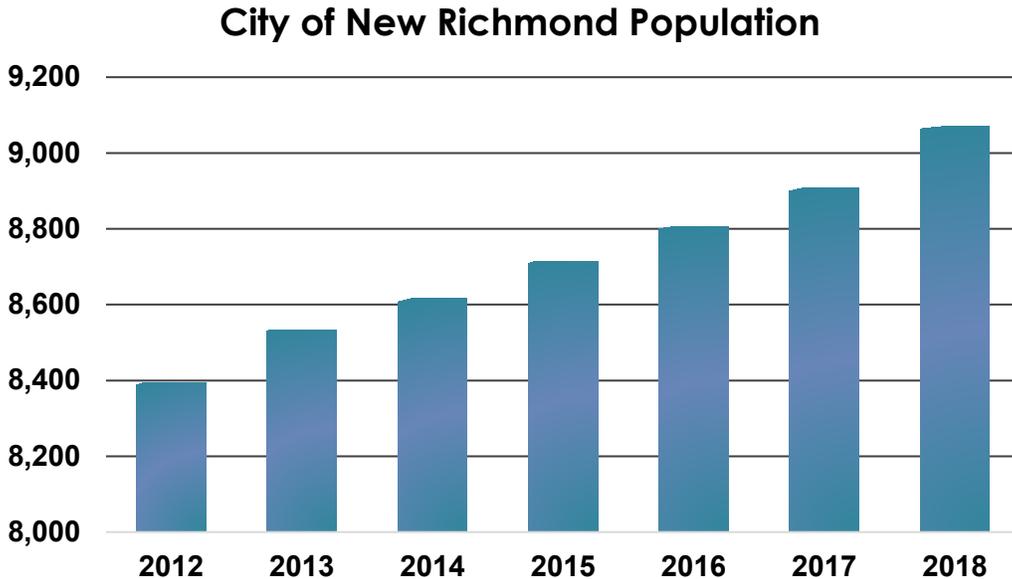


FISCAL OVERVIEW

In 2018, the City of New Richmond continued to see recovery from the Great Recession through strong residential and commercial development, low unemployment rates, and continued growth in equalized value. Reductions in state funding, levy limits, and a renewed focus on aggressively paying down long-term debt have required innovative thinking and greater collaboration between elected officials, stakeholders, and staff to continue offering high quality services while maintaining fiscal sustainability.

St. Croix River Crossing & Impact on Population Growth

New Richmond has been a growing community for several years, and the completion of the St. Croix River Crossing in August of 2017 is expected to fuel population growth for years to come. The City's estimated population has increased 8% from 2012 to 2018. Continued population growth of around 1-2% annually is expected over the next several years.

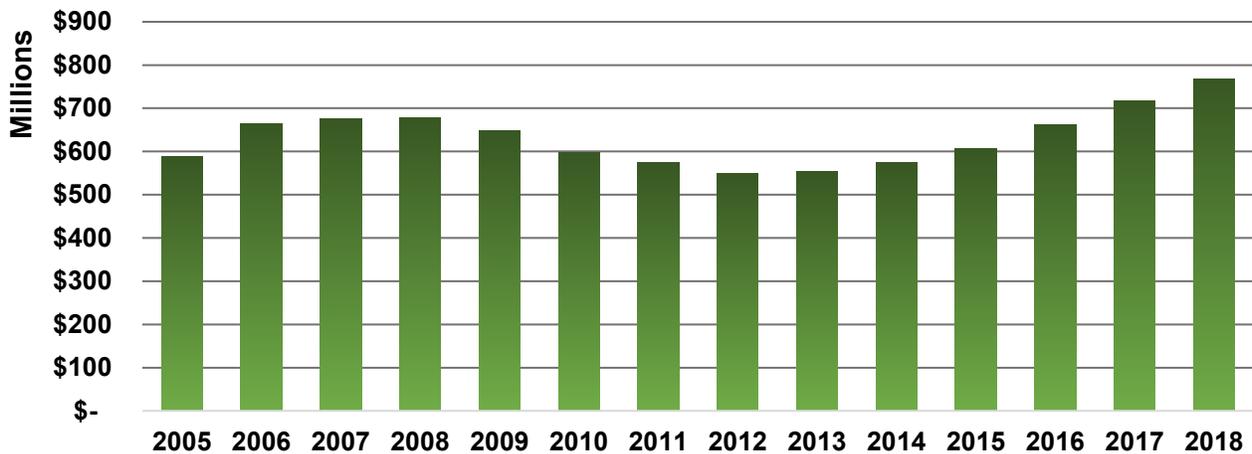


The City is well positioned for infill development given its long-term investments in infrastructure and more than 500 shovel-ready residential parcels. The New Richmond Regional Airport, now the second largest airport in the state in terms of privately stationed aircraft, and the growing Business and Industrial Park are valuable assets for commercial growth.

Equalized Value

The City's equalized value, or the total estimated worth of all real property, increased 7% between 2017 and 2018, a tax base increase of \$51,094,700 and the sixth consecutive year that the City's equalized value has increased. The current total equalized value of New Richmond stands at \$768,451,500, which is \$91.3 million more than the City's pre-recession peak. Over the last three years, equalized value as increased between 7.1 and 8.8 percent annually.

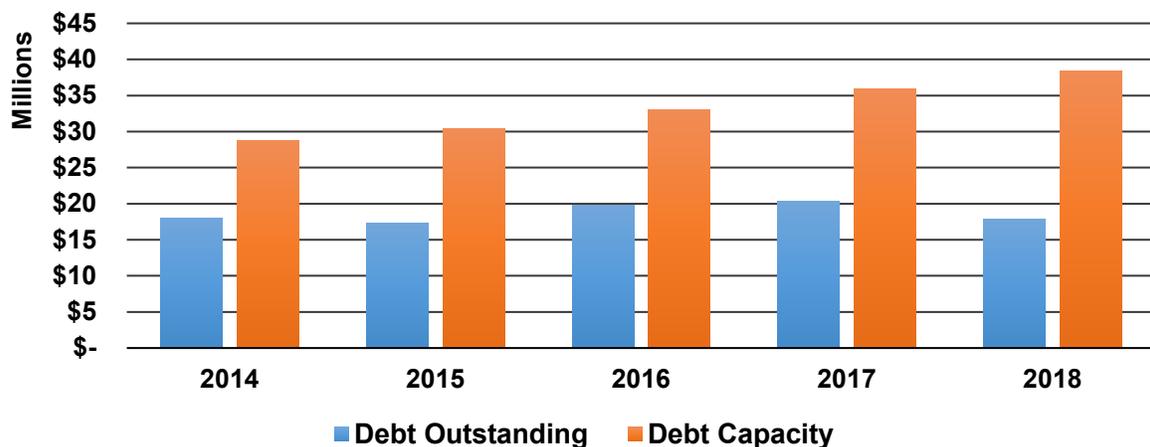
Equalized Value Since 2005



General Obligation Debt

In order to pay for large capital items with high up-front costs such as major street reconstructions, buildings, or larger pieces of equipment, cities often issue General Obligation (GO) bonds. This type of debt is paid back in bi-annual installments over a 5-20 year period using revenue largely derived from property taxes.

General Obligation Debt Outstanding

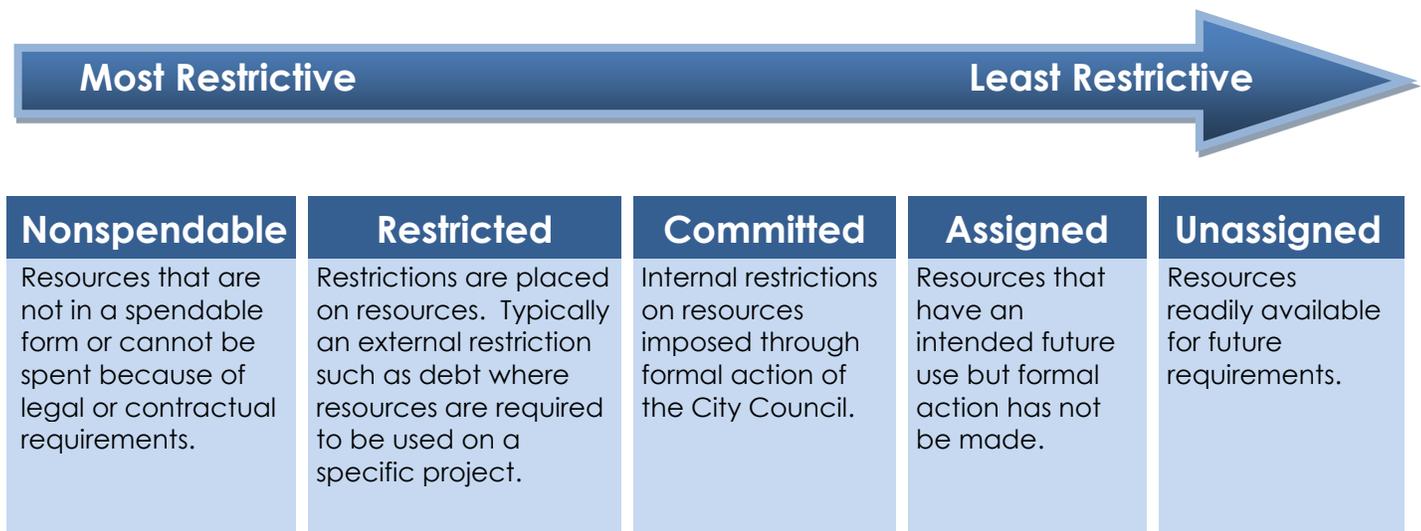


As of December 31, 2018, the City's general obligation debt outstanding is \$17,926,011. Over the last several years, the City has structured repayment of new debt over a 15-year period instead of the previous 20-year period. Debt is repaid sooner, and the interest cost associated with borrowing is greatly reduced. In 2018, the City continued to pay down debt at an aggressive pace of \$2.4M. Managing debt, while improving infrastructure and addressing current and future capital projects, continues to be the focus of the City Council's fiscal management policy.

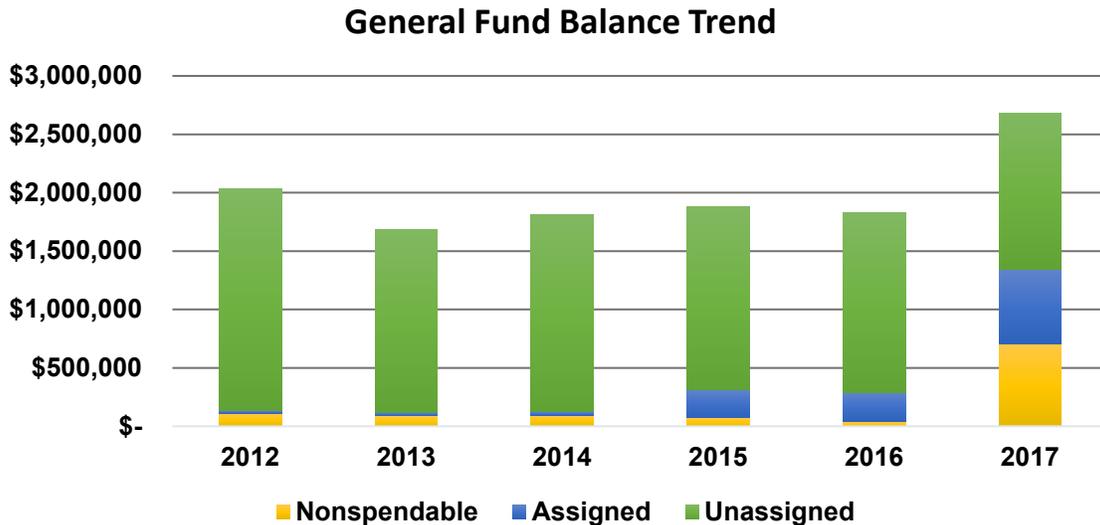
The City plans to finance 2019 capital projects through a State Trust Fund Loan or local financing in the amount of \$641,530, and via the **Capital Replacement Levy**, a portion of the property tax levy set aside specifically for capital projects. In 2019, New Richmond will levy \$208,000 for replacement of emergency service vehicles and equipment, technology upgrades, and Civic Center improvements. This pay-as-you-go strategy helps minimize debt issuance and associated interest payments. For more information about the Capital Replacement Levy, see pages 36-40.

General Fund Balance

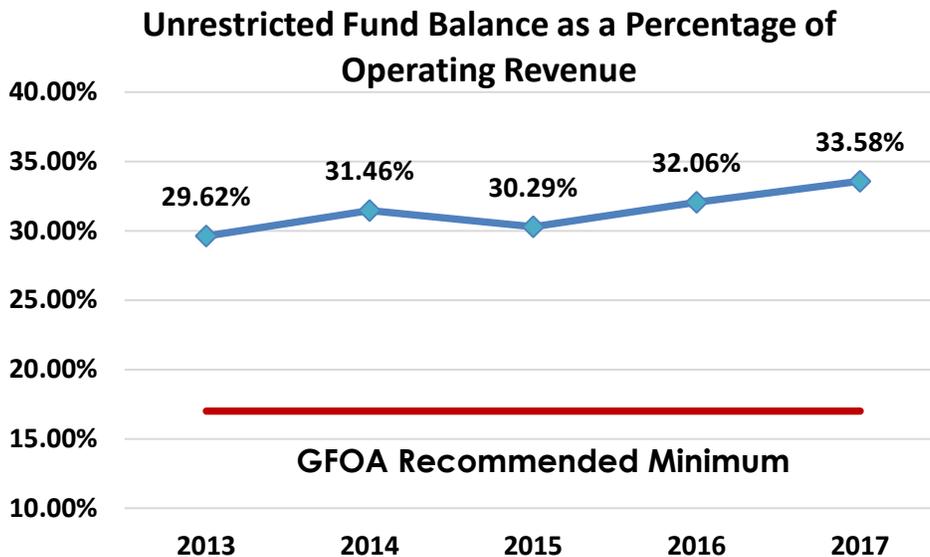
The **General Fund** is the principal operating fund of municipal governments. Activities such as Police, Fire, Streets, Library, and Airport are accounted for and tracked in the General Fund. General Fund Balance refers to the difference between this fund's financial assets (i.e. cash, investments) and liabilities (claims to fund assets, like payroll or service invoices) at a particular point in time. Financial statements report fund balance in five separate categories based on the purpose for which resources can be used:



Fund balance provides a financial cushion against unforeseen circumstances or emergencies such as revenue shortfalls or natural disasters. It is also an important factor in determining interest rates on City debt because municipal bond rating agencies view fund balance as an essential measure of the City's ability to repay debt. While fund balance policies vary between communities based on individual circumstances, maintaining a healthy fund balance is important to every community's financial sustainability.

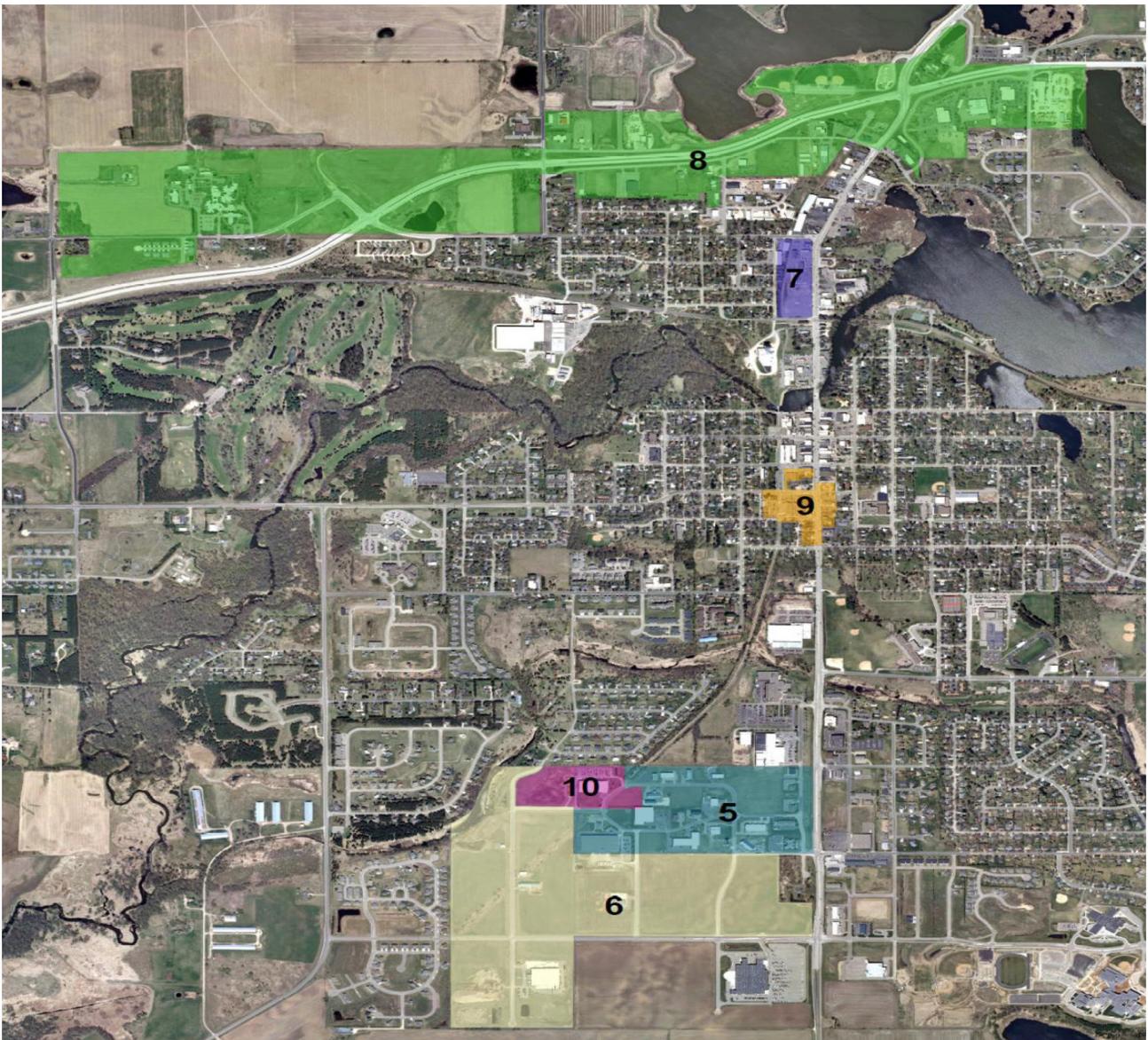


The City has historically maintained a strong general fund balance achieving the City's policy of an unassigned (unrestricted) fund balance of 25-35% of operating revenues. The City also exceeds the Governmental Finance Officers Association (GFOA) minimum recommended fund balance of two month's operating revenue or expenditures.



Tax Increment Districts

Tax increment districts (TIDs) are economic development mechanisms designed to attract business investment by dedicating property tax revenue from the district to finance public improvements in the district. TIDs typically have a lifespan of 15-30 years, depending on the public improvements constructed in the district. The City of New Richmond has six active tax increment districts (TIDs): TID 5, 6, 7, 8, 9 and 10. The City's TIDs have historically performed well with three of the TIDs expected to repay expenditures in the next few years, at which time the City could elect to close these districts early. For example, TID 5, created in 1987, began with an assessed base value of \$77,900, but by the end of 2018, that value had grown to \$24,479,600. The last expenditure period for TID 6 ended in the fall of 2017. TID 8 has historically underperformed and shares revenue with TID 5, but completion of the St. Croix River Crossing could have a positive future impact on this district.



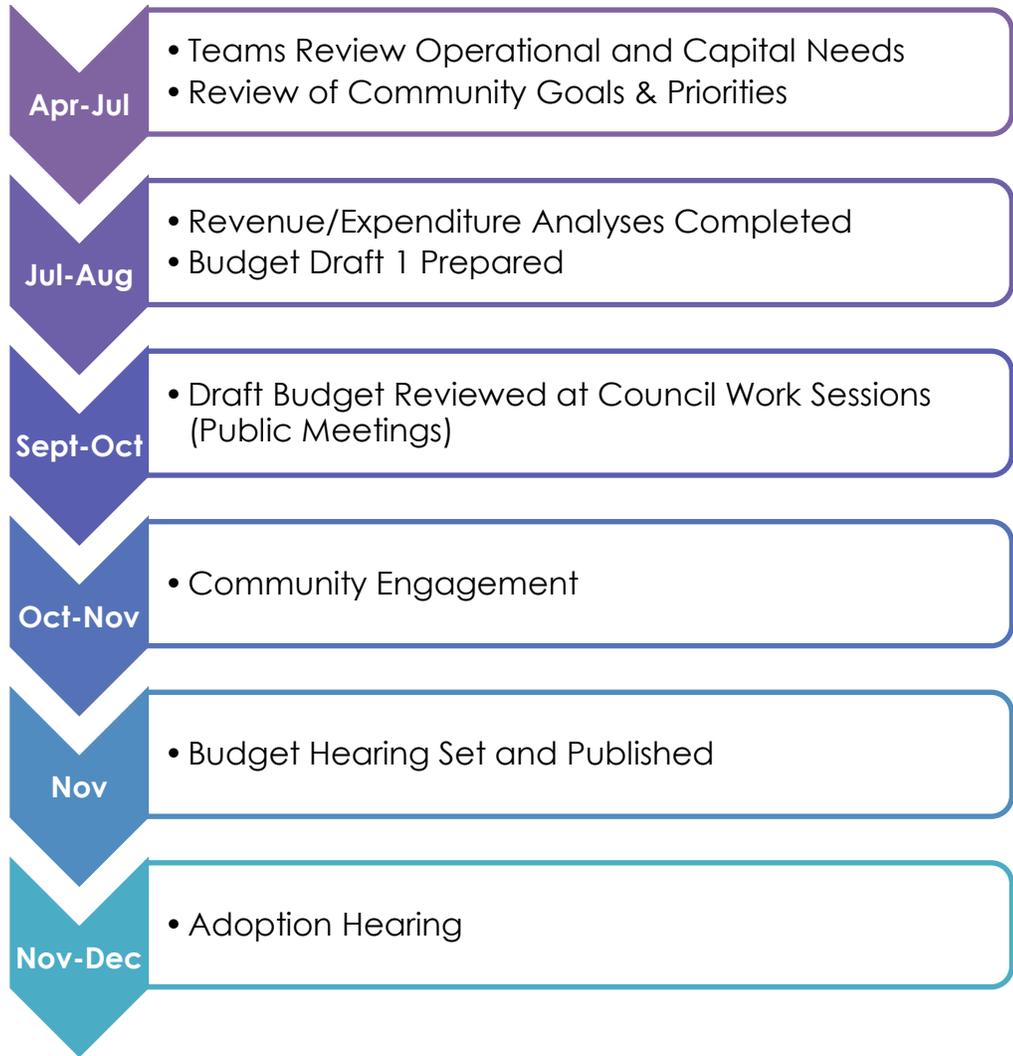


BUDGET PROCESS

The budget can be considered a financial policy, an operational roadmap, an expression of community values, and an accountability tool. The City's budget process is centered on creating a transparent, collaborative and inclusive process where residents, business owners, staff, elected officials, and other key stakeholders feel their voice has been heard throughout the creation and adoption of the budget.

How are Municipal Budgets Created?

The budget process begins in spring and ends with City Council adoption at a public hearing in November or early December. Throughout this process, meetings and community engagement events are used to create a transparent, collaborative, and inclusive budget that reflects the input of residents, business owners, staff, elected officials, and other key stakeholders.



As part of the 2019 budget process, a vision statement was developed to aid staff and the City Council in aligning operational and community needs.

The 2019 budget vision statement:

The City of New Richmond strives to be a **destination** for our residents, businesses and employees. We seek to create an efficient, inclusive budget process driven by fiscal responsibility. We challenge ourselves to allow for greater innovation, collaboration and transparency through a fun, community driven process.

Transparency and collaboration are the pillars of budgeting. City Council and Staff are proud to present budgets that are prepared in accordance with generally accepted accounting principles (GAAP) and that meet or exceed the best practices outlined by the Government Finance Officers Association (GFOA).

All residents and stakeholders are encouraged to participate in the budget process by attending City Council meetings and community engagement events. Meeting dates and agendas can be found at www.newrichmondwi.gov, or by visiting the New Richmond Civic Center at 156 East First Street.



Combined Fund Summary

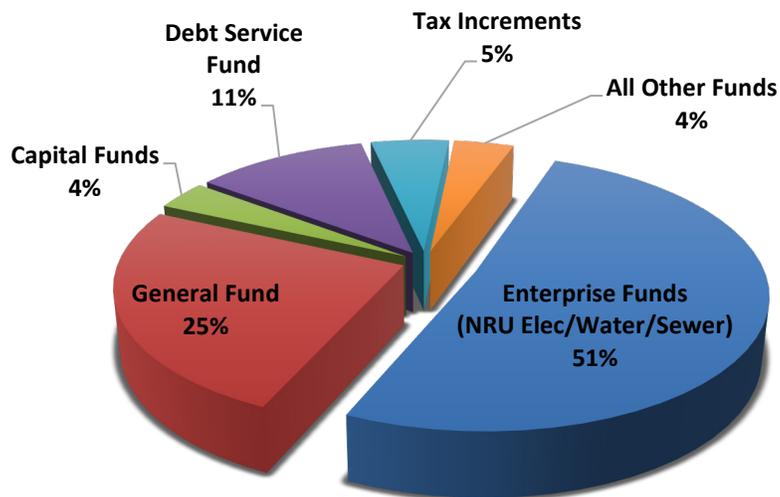
The City of New Richmond uses fund accounting to budget, account, and report the financial position of the City. There are three broad categories of funds:

- **Governmental Funds** are used to account for activities supported by taxes, grants, and similar resources. Police, Fire, Library, Community Development, Administration, Airport, Streets, Parks, and Health & Social Services are considered governmental fund-type activities.
- **Proprietary Funds**, also referred to as Enterprise Funds, account for business-type activities that are substantially supported by user fees. The City's three primary Enterprise Funds (Electric, Water, and Waste Water) are under the authority of New Richmond Utilities (NRU).
- **Fiduciary Funds** account for resources that the City holds in trust or as an agent for other governments.

All Funds Combined Summary Budget Year 2019

Fund	Est. Beginning Fund Balance	Revenues	Expenditures	Est. Ending Fund Balance
General Fund	2,641,871	6,661,245	6,661,245	2,641,872
Impact Fees Fund	504,508	186,000	251,650	438,858
Cemetery Fund	21,656	20,500	26,500	15,656
WDF/Housing Fund	66,000	140	46,000	20,140
Debt Service Fund	0	3,009,038	3,009,038	0
Capital Projects Fund	404,099	642,000	712,000	334,099
Capital Replacement Fund	0	208,000	208,000	0
Landfill Cleanup Fund	5,367	54,878	60,245	0
Tax Increments	403,508	1,422,068	1,360,995	464,581
Recycling/Yard Waste Fund	0	237,372	236,344	1,028
Storm Water Utility	21,257	328,918	245,833	104,342
Parks Trust Fund	208,826	126,271	171,704	163,393
Library Trust Fund	301,590	36,000	8,300	329,290
Enterprise Funds	32,173,496	13,089,310	13,623,118	31,639,688
Fund Totals	36,752,178	26,021,740	(26,620,972)	36,152,946

The combined Enterprise Funds (New Richmond Utilities) account for 51% of total annual City expenditures. Because of its size and business-type activities, NRU's budget is approved separately from the Governmental and Fiduciary funds. The General Fund, Debt Service Fund, and Capital Funds represent the majority of non-utility City services and infrastructure investments including Police, Fire, Streets, Library, Administration, Community Development, Airport, and General Government. These funds are described in greater detail below.





GENERAL FUND

The City's largest governmental fund is called the General Fund. Activities such as Police, Fire, Streets, Library, Parks, and Community Development are accounted for and tracked in the General Fund. This fund is also referred to as the **Operating Budget** in public notices and budget documents because it supports ongoing activities and continuing operations.

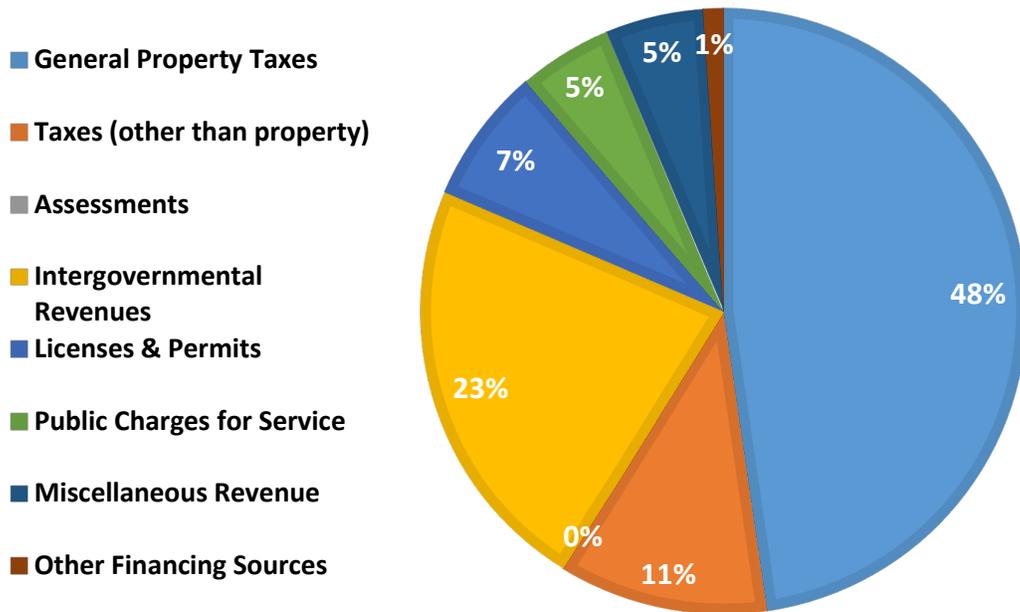
General Fund Program Summary Budget Year 2019

	Actual 2017	Adopted Budget 2018	Estimated Budget 2018	Adopted Budget 2019	2019 Adopted vs 2018 Adopted	
REVENUES						
General Property Taxes	2,851,709	3,147,854	3,147,854	3,176,899	29,045	0.92%
Taxes (other than property)	705,205	713,009	743,905	743,220	30,211	4.24%
Assessments	8,496	4,196	15,483	4,200	4	0.10%
Intergovernmental Revenues	1,632,354	1,535,870	1,658,851	1,499,890	(35,980)	-2.34%
Regulation & Compliance	590,317	397,665	587,666	486,065	88,400	22.23%
Public Charges for Service	361,932	355,643	426,548	332,241	(23,402)	-6.58%
Miscellaneous Revenue	951,219	168,434	219,975	348,730	180,296	107.04%
Other Sources	40,000	77,000	77,000	70,000	(7,000)	-9.09%
TOTAL REVENUES	7,141,232	6,399,671	6,877,282	6,661,245	261,574	4.09%
EXPENDITURES						
General Government	1,069,234	1,062,105	1,097,074	1,133,345	71,240	6.71%
Public Safety	2,485,494	2,622,318	2,684,995	2,760,722	138,404	5.28%
Public Works	1,349,451	1,278,112	1,493,748	1,199,565	(78,547)	-6.15%
Education & Recreation	1,238,660	1,303,945	1,449,170	1,349,225	45,280	3.47%
Health & Social Service	5,632	5,900	6,520	5,900	0	0.00%
Planning & Development	93,465	105,291	163,869	181,725	76,434	72.59%
Outlay	33,882	7,000	6,145	15,763	8,763	125.18%
Other Uses/Transfers	13,614	15,000	15,000	15,000	0	0.00%
TOTAL EXPENDITURES	6,289,433	6,399,671	6,916,521	6,661,245	261,574	4.09%
Rev. Over(Under) Expend.	851,800	0	(39,239)	0	0	0.00%
Fund Balance, Beginning	1,829,309	2,681,109	2,681,109	2,641,870	(39,239)	-1.46%
Fund Balance, Ending	2,681,109	2,681,109	2,641,870	2,641,870	(39,239)	-1.46%

General Fund Revenues

Sources

Wisconsin municipalities have limited revenue options compared to local governments in other states. City streets, emergency services, and other General Fund activities are supported primarily by property taxes. The following graph shows budgeted City revenues by source in 2019:



Property Taxes
Taxes levied by the City on residential and commercial property to support City services.

Intergovernmental
Revenue received from other governments such as State revenue sharing, grants, and County library funds.

Other Taxes
Includes Utility taxes paid to the City, room tax revenue, mobile home parking fees, and PILOT payments.

Licenses & Permits
Revenue generated through licensing, permits, inspections, court penalties, parking violations, and franchise fees.

Public Charges for Service
Fees charged for the use of municipal buildings, shelters, or land. Includes airport hangar lease revenue.

Misc. Revenue
Interest earned on investments, insurance recoveries, donations, and property sales.

Other Sources
Monies allocated for general City operations from other municipal funds.

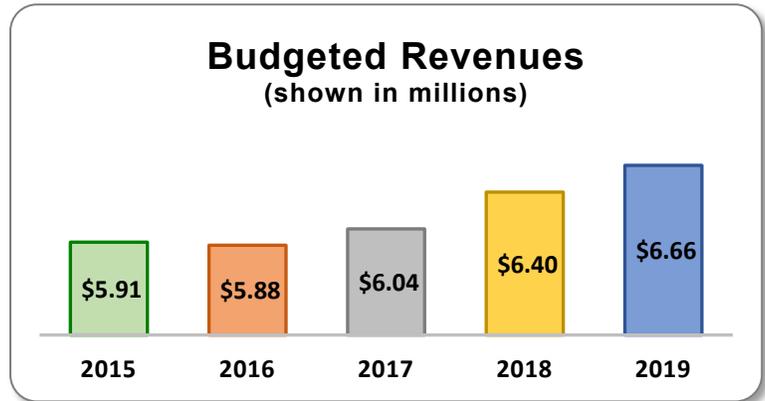
Assessments
Assessments received from property owners for benefitted public improvements such as sidewalks and alleys.

Revenue Summary

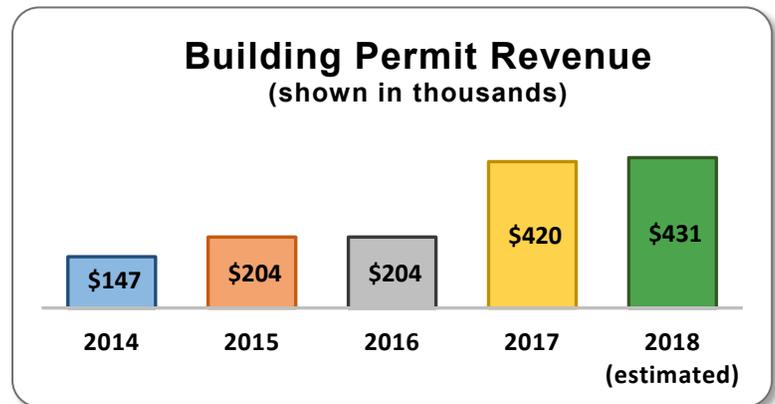
Operating revenues for the 2019 budget year total \$6,661,245, an increase of 4.09 percent from the previous year. Notable revenue increases include:

- Room Tax – \$25,000
- Building Permits - \$80,000
- Property Sales – \$250,000
- Property Tax – \$29,045

Note that while total property tax revenue increased slightly (0.92%) compared to prior year, the property tax rate actually decreased slightly due to new construction and expansion of the tax base. For more information about property taxes, see page 41-42.



The City anticipates strong residential and commercial construction to continue in 2019. Accordingly, building permit revenue is expected to remain near or at current levels. This revenue type is generally budgeted lower than anticipated actuals due to housing market volatility.



Room tax revenue is also anticipated to increase due to the completion of a new Best Western Plus hotel in spring 2018. Room tax revenues are used to promote, market, and develop tourism. Under state statute, 70% of room tax revenues are used to promote tourism directly while the City can retain 30% to support infrastructure and services utilized by those visiting the City. Communities can charge a room tax up to 8%; the current room tax in New Richmond is 5%.

Intergovernmental revenues, which are the second largest source of revenue for the City, have been relatively stable since 2015, but are still below pre-2014 levels as a percentage of total revenues and in absolute terms. Increased spending in 2017 and 2018 on street improvements will increase state transportation aids by 2.9% or \$16,310 in 2019. Transportation aid is based on a multi-year per mile computation and is derived from state fuel taxes and registrations.

Intergovernmental 5-Year Revenue Trend

	2015 Actual	2016 Actual	2017 Actual	2018 Estimated	2019 Budget
State Shared Taxes	466,480	466,439	466,386	466,079	466,080
State Aid - Transportation	488,169	476,910	498,494	553,253	569,563
County Aid - Library	337,541	307,550	328,945	333,415	352,757
Expenditure Restraint Program	135,449	133,814	132,249	121,233	0
Other Intergovernmental	68,230	72,365	75,023	74,375	111,490
Federal/State/County Grants	108,963	135,352	131,257	110,496	0
TOTAL	1,604,832	1,592,430	1,632,354	1,658,851	1,499,890

Library aids in 2019 are expected to increase slightly from 2018 levels. Wisconsin counties are required cover at least 70% of the cost of library services provided to residents of counties that do not maintain a public library. Funding is based upon the library's operating expenses and total circulation, excluding capital expenditures and federal fund expenditures.

The City will not receive funds in 2019 under the Wisconsin Department of Revenue Expenditure Restraint Program. To qualify for funding, the City must limit operating increases based on the Department of Revenue's predetermined calculation; 2018 operating expenses exceed the program's limit of 3.8%, making the City ineligible in 2019. This revenue reduction has been expected for several years as strong residential and commercial growth has increased the demand for City services and raised operational costs.

General Fund Expenditures

Expenditure Summary

General Fund operating expenditures represent the City's financial commitment to **provide residents with reliable, efficient and economic public services**. Over the last five years, New Richmond has experienced strong residential and commercial growth that has increased the demand for City services. From the miles of street and trails maintained to the number of police calls to building inspections, every City service has experienced increased demand.

Total General Fund expenditures for 2019 are budgeted at \$6,661,246, an increase of 4.09% or \$261,574 from prior year budget. This increase reflects a strategy of smart growth that leverages technology enhancements, seasonal staffing, and "family first" initiatives to meet rising demand for City services while maintaining or improving the overall quality of service delivery.

**General Fund
Expenditure Summary
Budget Year 2019**

	2015 Actual	2016 Actual	2017 Actual	2018 Estimated	2019 Adopted
Police	1,953,088	1,935,225	2,115,973	2,282,258	2,346,410
Gen. Government	1,259,244	1,317,467	1,069,234	1,097,074	1,133,345
Streets	962,719	993,104	1,072,350	1,194,689	1,002,940
Library	677,552	695,567	763,007	744,944	830,925
Parks	392,947	375,071	404,026	600,993	384,300
Fire	212,288	295,824	248,648	271,377	279,783
Airport	131,700	141,074	163,663	172,087	186,625
Econ. Development	122,837	99,883	93,465	163,869	181,725
Ambulance & Misc.	108,712	98,392	120,874	131,360	134,530
Culture	61,943	59,095	71,627	103,233	134,000
Taxi	93,357	99,876	113,438	126,972	10,000
Social Services	12,120	11,855	5,632	6,520	5,900
Outlay Expenditures	28,286	48,044	33,882	6,145	15,763
Transfers	15,467	15,072	13,614	15,000	15,000
Total	6,032,259	6,185,549	6,289,433	6,916,521	6,661,246

Notable expenditure increases include:

- Seasonal Public Works and Community Development staff (\$24,000) – These limited-term positions will help accommodate increasing seasonal demands, particularly for parks services.
- Professional internship (\$40,000) – This position will help meet increasing workloads while cultivating talent the New Richmond Way.
- Additional patrol officer (\$81,671) – This position compliments the new School Resource Officer (SRO) Position, ensuring continued service levels in the community and greater school safety.
- Planning Director position (\$64,148) – Planning reviews and related activities were performed via consultant in prior years, but continued community growth and customer service needs necessitated bringing planning functions in-house. This position is partially supported by development fees.

Expenditures by Program

General Government

Expenditures covered under general government include those necessary in overseeing daily operations, coordination of citywide projects, budget preparation, financial management, and providing assistance to City departments.

2015 Actual	2016 Actual	2017 Actual	2018 Estimated	2019 Adopted
\$1,259,244	\$1,317,467	\$1,069,234	\$1,097,074	\$1,133,345

Mayor and City Council

The City of New Richmond is governed by a City Council consisting of one Mayor and six Alderpersons. The council is responsible for establishing policies, determining priorities, budget adoption, and fiscal oversight. The City Council also appoints members to advisory boards, commissions, and committees.

Administration

Administration strives to provide high quality services, strong fiscal management, and effective leadership as directed by the City Council. Administration is comprised of a City Administrator, Management Analyst, and Human Resources Manager. The City Administrator/Utility Manager serves as the Chief Administrative and Operating Officer overseeing daily operations, citywide projects, economic development and business retention, budget development and staff recruitment and retention.

Building and Zoning

Building and Zoning office issues building permits and provides necessary inspections and enforces building code as required by the State of Wisconsin. The department also oversees Zoning Ordinance compliance throughout the city. The Building Inspector and Administrative Assistant are full time positions within the department, and a contracted inspector also assists the department.

City Clerk

The City Clerk's office is the custodian of official city records, ordinances and council proceedings. The Clerk is responsible for conducting all Federal, State and City elections held within the city. The City Clerk, Deputy Clerk and Receptionist strive to provide excellent customer service to the public, stakeholders and all departments within the city.

Finance

The Finance office serves as the fiscal stewards of the City's resources. The Finance Director and Treasurer are responsible for development and compliance of fiscal policies, budget development and implementation, financial reporting, debt

compliance and general accounting procedures and policies. The office works collaboratively with all staff to build upon and improve existing processes.

Police Department

The New Richmond Police Department is staffed by 18 sworn police officers including the Chief of Police, Lieutenant, two Patrol Sergeants, three Detectives, a K9 officer, and a School Resource Officer. The department is supported by two civilian administrative assistants. Through community partnership and service, the agency's focus is on citizen safety and trust.

2015 Actual	2016 Actual	2017 Actual	2018 Estimated	2019 Adopted
\$1,953,088	\$1,935,225	\$2,115,973	\$2,282,258	\$2,346,410

Fire & Rescue Department

New Richmond Fire & Rescue operates with a full-time Chief, an administrative assistant, and 38 paid-on-call firefighters. The department provides fire prevention, fire suppression, fire inspections, extrication, and rescue operations for the City of New Richmond, five townships, and one village, covering 150 square miles. The expenditures shown below represent the City's portion of operating costs, approximately 51.7% of total O&M costs.

2015 Actual	2016 Actual	2017 Actual	2018 Estimated	2019 Adopted
\$212,288	\$295,824	\$248,648	\$271,377	\$279,783

Ambulance

New Richmond Area Ambulance Service (NREMS) is a team of professionals dedicated to providing quality pre-hospital care to the communities it serves by facilitating immediate transport of the ill and injured as well as partnering with the community to promote health and safety programming. NREMS serves the City of New Richmond, eight townships, and one village covering 220 square miles. The expenditures shown below represent the City's portion of operating costs.

2015 Actual	2016 Actual	2017 Actual	2018 Estimated	2019 Adopted
\$108,712	\$98,392	\$120,874	\$131,360	\$134,530

Public Works

The Public Works Department is responsible for maintaining the City's local, collector, and arterials streets as well as parkland, trails, water distribution, and wastewater collection/treatment systems. There are over 57 miles of street, 217 acres of parkland, and 14 miles of trails to maintain! The Public Works Department is comprised of a Public Works Director, Operations Manager, seven full-time Public Works 1 and 2 employees as well as seven seasonal employees. Note that the Water and Wastewater budgets are accounted for in the New Richmond Utilities budget.

Expenditure	2015 Actual	2016 Actual	2017 Actual	2018 Estimated	2019 Adopted
Streets	\$962,719	\$993,104	\$1,072,350	\$1,194,689	\$1,002,940
Parks	\$392,947	\$375,071	\$404,026	\$600,993	\$384,300

Library

The Friday Memorial Library seeks to be a dynamic and friendly hub for the community, a gathering place for people in the New Richmond area to learn, explore, and connect. It offers books, movies, and music, as well as exciting programs for all ages. The library is staffed with five full time and eight part time employees.

2015 Actual	2016 Actual	2017 Actual	2018 Estimated	2019 Adopted
\$677,552	\$695,567	\$763,007	\$744,944	\$830,925

Airport

The New Richmond Regional Airport serves the Eastern Twin Cities Metro Area and Western Wisconsin as the only public use airport in St. Croix County. The Airport is home to 196 aircraft and 11 aviation businesses. The Airport Manager and Airport Coordinator are responsible for daily operations.

2015 Actual	2016 Actual	2017 Actual	2018 Estimated	2019 Adopted
\$131,700	\$141,074	\$163,663	\$172,087	\$186,625

Economic & Community Development

The Community Development department is responsible for administering the City's land use policies, including building, zoning and subdivision ordinances, ensuring healthy and sustainable growth. The Community Development Director works closely with Forward New Richmond and City Council to market and promote economic development.

2015 Actual	2016 Actual	2017 Actual	2018 Estimated	2019 Adopted
\$122,837	\$99,883	\$93,465	\$163,869	\$181,725

Culture, Taxi, Health & Social Services

Culture

Culture programs support community events, local access programming, façade grants and historic preservation.

Taxi

The City has partnered with Running, Inc. since 2014 to provide public transportation to residents. The program is largely funded through the State Urban Mass Transit assistance program. The 2019 Adopted amount reflects the City's anticipated share of costs.

Health & Social Services

Animal control services are supported under health and social services. The City's animal control issues are fielded by the police department; third party services are contracted for kenneling and care of animals taken into custody.

Expenditure	2015 Actual	2016 Actual	2017 Actual	2018 Estimated	2019 Adopted
Culture	\$61,943	\$59,095	\$71,627	\$103,233	\$134,000
Taxi	\$93,357	\$99,876	\$113,438	\$126,972	\$10,000
Health & Social	\$12,120	\$11,855	\$5,632	\$6,250	\$5,900



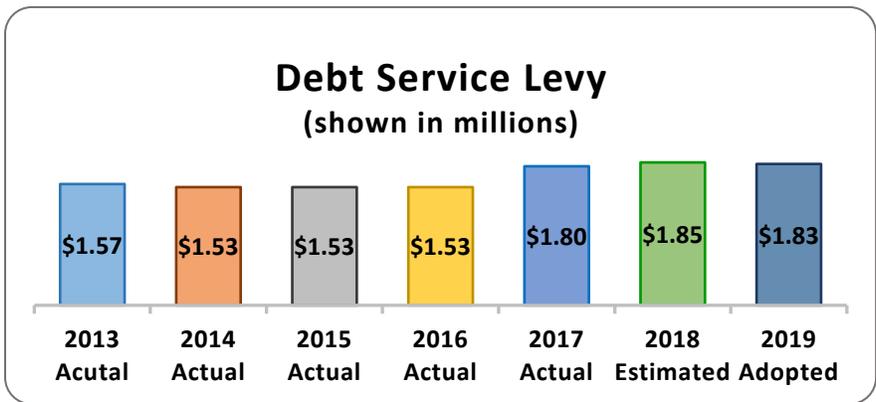
DEBT SERVICE FUND

The debt service fund is used to manage the payment of principal and interest due on the City's general obligation bonds and other debt obligations. The City of New Richmond issues three types of debt:

- **General Obligation (GO) bonds and notes** support capital improvement projects such as streets, trails, and large equipment. This type of bond is backed by the City's full-faith-and-credit (ability to collect property taxes).
- **Tax Increment bonds and notes** support infrastructure improvements within Tax Increment Districts (TIDs). This type of GO debt is repaid by property taxes generated in the TID.
- **Revenue Bonds** support construction of Electric, Water, and Sewer Utility capital improvements. This type of bond is repaid via revenue generated from user fees. Revenue bonds are accounted for in the New Richmond Utilities budget.

Debt service payments in 2019 will remain relatively flat, increasing \$12,598 or 0.4% compared to 2018. No new General Obligation debt was issued in 2018, and none is expected to be issued in 2019. As part of the City's debt management plan, future borrowing needs and taxpayer impact are evaluated on an ongoing basis.

Most of the funds used to cover debt service payments are derived from property taxes. The 2019 **Debt Service Levy**, the portion of the annual property tax levy dedicated to debt service payments, is \$1,833,178, a decrease of \$17,999 compared to prior year. The Debt Service Levy has remained relatively stable since 2013, with an increase of \$268,476 in 2016 attributable to a bond issuance for street, storm water, and sidewalk improvements. For context, the Debt Service Levy component of a homeowner's property tax bill, assuming the property is assessed at the 2018 median home value of \$228,100, is approximately \$657.



**Debt Service Fund
Program Summary
Budget Year 2019**

	Actual 2017	Adopted Budget 2018	Estimated Budget 2018	Adopted Budget 2019
REVENUES				
Property Taxes	1,800,896	1,851,176	1,851,176	1,833,177
Intergovernmental Revenue	1,411	1,707	1,707	1,707
Proceeds from Golf Course	98,803	96,853	96,853	99,828
Refunding Bond Proceeds	2,595,000	0	0	0
Miscellaneous Revenue	350	350	350	350
Transfers In				
Transfer from NR Utilities	0	81,533	81,533	74,300
Transfer from Storm Water Utility	28,841	42,999	42,999	69,733
Transfer from TIDs	1,749,569	921,819	921,819	929,942
Other Sources	285,238	0	256	0
TOTAL REVENUES	6,560,108	2,996,437	2,996,693	3,009,037
EXPENDITURES				
General Obligation Debt Service	6,496,662	2,991,868	2,991,868	3,004,465
Service Charges & Issuance Costs	46,721	4,569	4,569	4,572
Transfers Out				
Transfer to Storm Water Utility	36,550	0	0	0
Other Uses	0	0	0	0
TOTAL EXPENDITURES	6,579,933	2,996,437	2,996,437	3,009,037



CAPITAL FUNDS

The City uses two funds to track major equipment, land, and infrastructure projects – the Capital Replacement Fund and the Capital Projects Fund. Capital items include all long-lived assets, equipment, and infrastructure such as streets, bridges, buildings, fire trucks, computers, and radio systems. The 2019 capital budget is focused on technology enhancements to key City processes and services including public safety, finance, human resources, payroll, and workflow activities. These replacements/upgrades are part of a multi-year initiative to grow with the City and improve service delivery while holding down overall operational costs.

Capital Replacement Fund

The Capital Replacement Fund (CRF) tracks capital items needed to maintain current service levels and support ongoing City operations. The CRF is supported by the **Capital Replacement Levy**, a portion of the annual property tax levy that is set aside for major capital maintenance and replacement. In 2019, the City will levy \$208,390 for replacement of emergency service vehicles and equipment, technology upgrades, and Civic Center improvements. This pay-as-you-go strategy helps minimize debt issuance and associated interest payments. Capital items approved for replacement in 2019 include:

- Fire Department Radio Replacements
- Fire Department Brush Truck Refurbishment
- Police Department Evidence and Security Upgrades
- Computer Workstation Upgrades
- Civic Center and Library Security and Fire Alarm Upgrades

Capital Projects Fund

Some capital improvements with high up-front costs, such as street reconstructions, buildings, and larger pieces of equipment, exceed the City's annual revenue generating capacity but are nonetheless vital to community quality of life and effective municipal operations. The Capital Projects Fund tracks these major items financed with bond proceeds, short-term financing, fund transfers, grants, and/or intergovernmental revenue. Capital projects are identified in the **Capital Improvement Plan**, which lists anticipated capital projects and sources of revenue. A summary of adopted 2019 capital projects is shown on pages 39-40.

**Capital Replacement Fund
Program Summary
Budget Year 2019**

	Actual 2017	Adopted Budget 2018	Estimated Budget 2018	Adopted Budget 2019
REVENUES				
Property Taxes	85,000	100,000	100,000	208,390
Intergovernmental Revenue	11,990	0	25,730	94,080
Miscellaneous Revenue	6,977	0	55,590	0
Proceeds from Debt Issuance	0	0	0	254,030
Transfers In				
Transfer from NR Utilities	0	215,000	215,000	0
Other Sources	0	0	0	0
TOTAL REVENUES	103,967	315,000	396,320	556,500
EXPENDITURES				
Equipment - Machinery	0	0	0	12,000
Equipment - Office & Technology	0	36,475	0	61,000
Equipment - Safety & Security	24,369	70,364	102,856	269,500
Equipment - Other	0	0	0	0
Vehicles	29,580	107,066	161,836	184,000
Streets	0	0	0	0
Parks & Trails	0	0	0	0
Buildings	1,800	25,500	22,882	30,000
Capital Outlay	0	75,280	0	0
Transfers Out	0	0	0	0
Other Uses	0	0	0	0
TOTAL EXPENDITURES	55,749	314,685	287,574	556,500
Revenues Over(Under) Expenditures	48,218	315	108,746	0

**Capital Projects Fund
Program Summary
Budget Year 2019**

	Actual 2017	Adopted Budget 2018	Estimated Budget 2018	Adopted Budget 2019
REVENUES				
Property Taxes	0	0	0	0
Intergovernmental Revenue	301,548	2,097	90,046	150,102
Investment Income	8,932	0	13,670	0
Miscellaneous Revenue	28,389	3,589	3,589	152,559
Proceeds from Debt Issuance	1,945,000	0	0	387,500
Transfers In				
Transfer from General Fund	0	0	9,105	0
Transfer from Park Land Fund	0	0	0	50,000
Other Sources	14,040	0	0	0
TOTAL REVENUES	2,297,909	5,686	116,409	740,161
EXPENDITURES				
Equipment - Machinery	0	0	0	0
Equipment - Office & Technology	0	0	0	150,000
Equipment - Safety & Security	0	0	0	0
Equipment - Other	0	0	0	0
Vehicles	705,536	0	34,264	0
Streets	1,149,939	531,250	376,215	0
Parks & Trails	38,933	0	136,421	525,204
Buildings	94,516	0	208,016	14,957
Land	92,225	0	120,694	0
Capital Outlay	0	0	0	0
Transfers Out				
Transfer to General Fund	40,000	0	0	0
Transfer to Storm Water Utility	0	0	130,000	0
Other Uses	129,281	0	16,551	50,000
TOTAL EXPENDITURES	2,250,430	531,250	1,022,160	740,161
Revenues Over(Under) Expenditures	47,479	(525,564)	(905,750)	0

**New Richmond
Capital Improvement Plan
2019 Adopted Projects**



Fund	Project Description
CRF	SCBA Replacements
CRF	Radio Replacements
CRF	Refurbish Brush Truck B-3267
Subtotal - 2019 Projects Fire	
CRF	Squad Car Replacement 2019 #1
CRF	Squad Camera Replacements
CRF	Squad Car Replacement 2019 #2
CRF	PD Building & Evidence Security
CPF	Police Garage
Subtotal - 2019 Projects Police	
CPF	Freedom Park Improvements
CPF	CTH A Bike & Pedestrian Path (Design)
CPF	Nature Center to Doar Prairie Trail (Design)
CRF	Fob Systems @ Outdoor Restrooms
CRF	Replace Zero-Turn Mower
CPF	Mary Park Boat Landing
CPF	East 1st Street Trail Connection
CPF	Whispering Prairie Park Addition
Subtotal - 2019 Projects Parks	

Funding					
Financing	Capital Repl. Levy	Impact Fees	Grants	Other Sources	TOTAL
52,530	-	-	-	50,470	103,000
-	12,240	-	-	11,760	24,000
-	33,150	-	-	31,850	65,000
52,530	45,390	-	-	94,080	192,000
32,000	-	-	-	-	32,000
32,500	-	-	-	-	32,500
32,000	-	-	-	-	32,000
-	10,000	-	-	-	10,000
-	-	14,957	-	-	14,957
96,500	10,000	14,957	-	-	121,457
150,000	-	-	-	-	150,000
20,000	-	-	80,000	-	100,000
17,500	-	-	32,500	-	50,000
-	30,000	-	-	-	30,000
-	12,000	-	-	-	12,000
-	-	-	37,602	37,602	75,204
-	-	100,000	-	-	100,000
-	-	-	-	50,000	50,000
187,500	42,000	100,000	150,102	87,602	567,204

**New Richmond
Capital Improvement Plan
2019 Adopted Projects (continued)**

Fund	Project Description	Funding					TOTAL
		Financing	Capital Repl. Levy	Impact Fees	Grants	Other Sources	
CRF	Automated Gate System (Compost Site)	-	20,000	-	-	-	20,000
Subtotal - 2019 Projects Streets		-	20,000	-	-	-	20,000
CRF	Building Inspector Vehicle	25,000	-	-	-	-	25,000
CPF	Municipal Management Software	150,000	-	-	-	-	150,000
CPF	Cemetery Improvements	50,000	-	-	-	-	50,000
CRF	Replace City Vehicle	30,000	-	-	-	-	30,000
CRF	Updated Council Room Equipment	20,000	-	-	-	-	20,000
CRF	Civic Center Reconfiguration	30,000	-	-	-	-	30,000
CRF	Security & Fire Alarms - CC & Library	-	50,000	-	-	-	50,000
CRF	Computer Upgrades & Software Updates	-	41,000	-	-	-	41,000
Subtotal - 2019 Projects General Gov.		305,000	91,000	-	-	-	396,000
TOTAL 2019 CAPITAL PROJECTS		641,530	208,390	114,957	150,102	181,682	1,296,661

Understanding Your Property Taxes

The primary source of revenue for local governments in Wisconsin is the property tax. The money generated via annual property tax payments supports general operations, debt payments, capital replacements, and Tax Incremental Districts. There are four overlapping jurisdictions that levy property taxes in New Richmond. The graph below illustrates how every dollar of property taxes collected in 2019 is divided between the City, School District, St. Croix County, and WITC:



Residential property taxes are calculated with the basic formula **Assessed Value × Mill Rate = Tax Liability**.

Assessed Value is an estimate of a parcel's market value determined by a designated property assessor.

The **Mill Rate** is calculated by dividing the total amount of tax to be raised (the Levy) by the total assessed value of all properties in the jurisdiction. For example, New Richmond's portion of the 2019 combined mill rate is calculated as:

$$\text{Levy } (\$5,660,439) \div \text{Total Assessed Value } (\$636,878,700) = \text{Mill Rate } (0.008887782)$$

This method ensures that each resident pays a proportional share of City costs based on the value of his or her property. For example, the City share of property taxes for a home assessed at \$150,000 would be approximately \$1,333, while a home assessed at \$200,000 would be approximately \$1,777. Note that tax credits (Lottery Credit, School Tax Credit, First Dollar Credit) applied after mill rate calculations may reduce the total amount of property taxes due; *the calculations shown here are for example purposes only.*

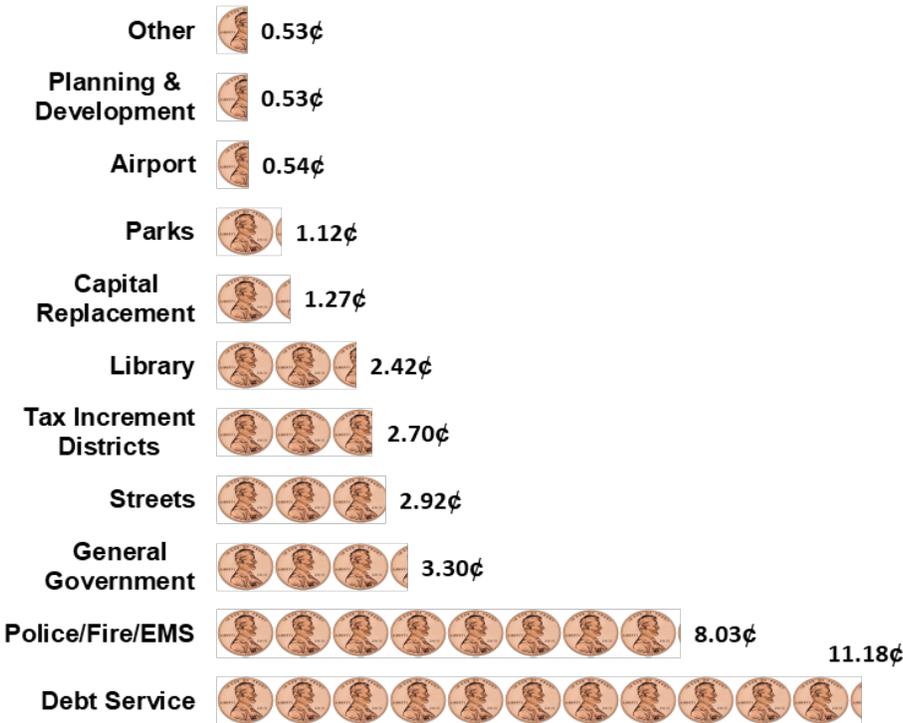
Since property taxes are paid to five different taxing authorities, it's possible that one taxing authority may decrease its mill rate, yet the total property taxes paid could still increase (or vice versa) depending on the financial management decisions of the other taxing authorities. The School District of New Richmond receives the largest proportion of property taxes, thus their financial management decisions oftentimes have the most significant impact on whether overall property taxes increase or decrease. For the 2019 budget year, two taxing jurisdictions slightly decreased their mill rates (School District and City) while two jurisdictions slightly increased (County and WITC).

Mill Rate Comparison (per thousand dollars assessed valuation)

Taxing Authority	2017 Mill Rate	2018 Mill Rate	2019 Mill Rate	2019 vs 2018
NR School District	\$11.90	\$12.26	\$12.16	-0.10
City of New Richmond	\$8.37	\$8.92	\$8.89	-0.03
St. Croix County	\$3.86	\$4.13	\$4.23	0.10
WITC	\$0.41	\$0.44	\$0.46	0.02

How Much of Your Tax Dollar Goes to City Services?

For every one dollar paid in property taxes, about 35 cents is collected by the City of New Richmond. Of the City's 35 cents:



CONTACT INFORMATION

Thank you for reading our 2019 budget book. If you have any questions about our budget process or suggestions for how we can improve in the year ahead, we would like to hear from you! We would also be glad to speak to your business or organization about current and future projects. Feel free to contact us through the following methods:



In Person

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Rae Ann Ailts, Finance Director
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