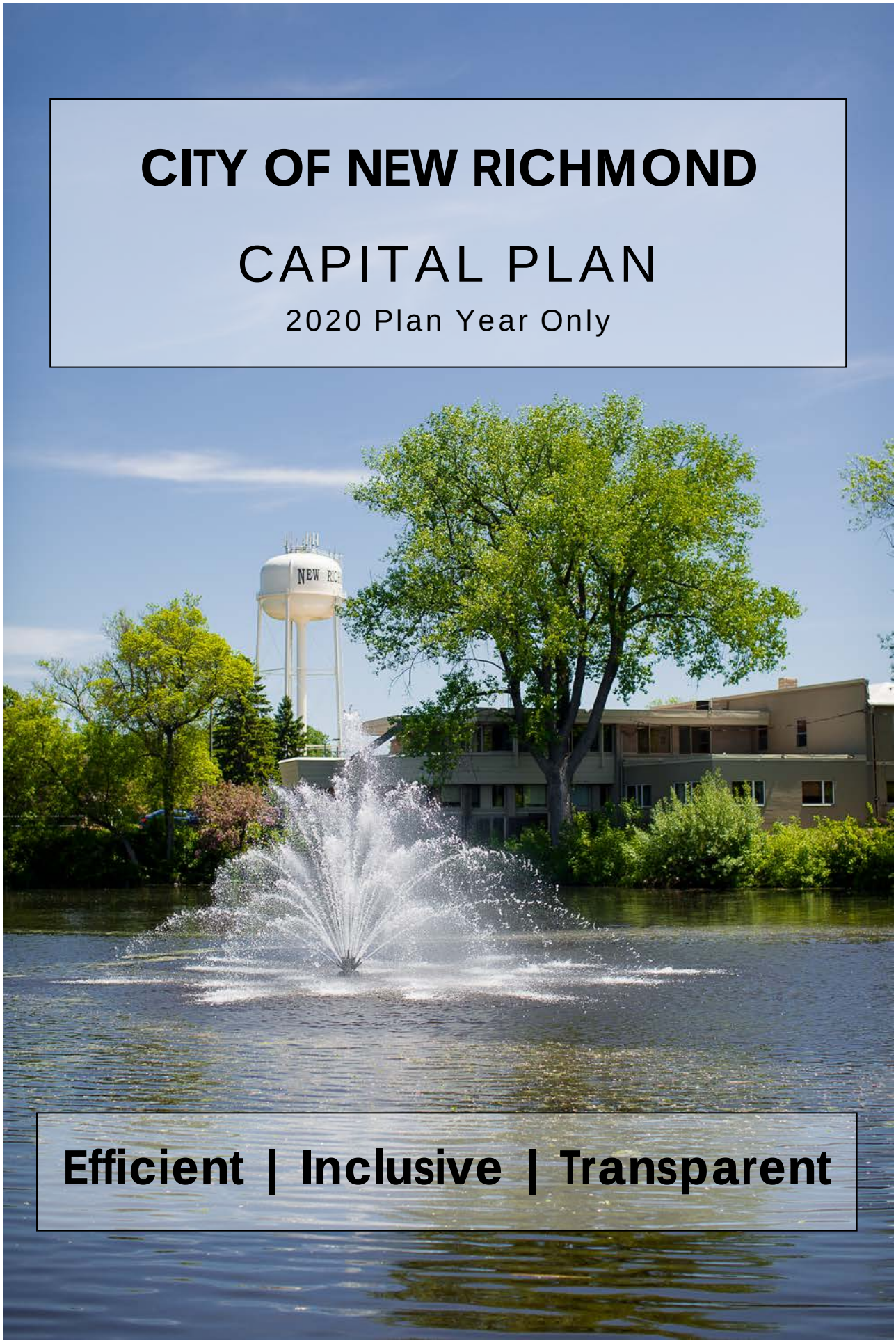
CITY OF NEW RICHMOND

CAPITAL PLAN

2020 Plan Year Only



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INTRODUCTION

This document provides a comprehensive list and descriptions of capital projects that have been identified over the next five-year time horizon. Cost estimates and financing methods for improvements are included in summary and referenced by individual project. The development of the City's Capital Improvement Plan is a complex and challenging process that must balance community vision, resident quality of life and economic development with the financial capacity of the City.

The Capital Improvement Plan is reviewed and updated on an annual basis as part of the budgeting process. The plan incorporates projects identified in prior capital improvement plans and includes new projects identified by staff, Council members and citizens. Projects are prioritized and refined throughout the process with the final plan establishing projects by year, cost and sources of funding.

What is a Capital Improvement Plan (CIP)?

A Capital Improvement Plan can be defined in several ways. First, the CIP is a multi-year document that summarizes the capital needs of a community. It outlines individual projects, their strategic value, and their fiscal impact. Second, the CIP is a realistic plan designed to ensure the health, safety, and general welfare of the City today and in the future. Third, the CIP is an important tool used to accomplish the strategic goals and objectives that form the building blocks of community vision and desired future. ***Although the CIP is a planning document, it does not appropriate money or create binding obligations because circumstances change, particularly in fast-grown communities like New Richmond***.

What is a Capital Improvement Project?

Capital items include all long-lived assets, equipment, and infrastructure such as water mains, streets, utility vehicles, fire trucks, computers, and radio systems. Capital projects are the individual action plans that make up a Capital Plan. There are two types of capital projects – **Capital Maintenance and Replacement (CMAR)** projects, and **Capital Improvement Projects (CIP)**. A CMAR project involves the replacement, long-term repair, refurbishment, or upgrade of existing vehicles, equipment, or capital assets such as HVAC units, computers, furniture, roofs, sewer manholes, and security systems. A Capital Improvement Project includes the total reconstruction of existing infrastructure or the addition of new equipment, infrastructure or other long-lived asset. Common CIP examples include the replacement of an existing sewer main or the construction of a new water tower. Timely capital maintenance/replacement helps maintain current service levels and effectively manage operating costs, while capital improvements expand service levels in response to increased demand and/or increase resident quality of life.

Why have a CIP?

- Signals the City's intent to invest in critical infrastructure and the community.
- Helps maintain the quality of life and services that residents expect.
- Establishes priorities and serves as a blueprint for the City's capital investments.
- Helps stakeholders understand important City needs and opportunities.
- Represents a short and long-term financial plan that helps ensure fiscal sustainability.
- Links the City's capital investment strategy with community mission, vision, and Comprehensive Plan.

CIP Prioritization Strategy

In all communities, the cost associated with capital projects far outweighs the available resources necessary to pay for them. Tight budgets and constrained revenue sources require prioritization of capital projects based upon their perceived impact and the expressed needs of the community. The City Council, Utility Commission, and staff have developed a ranking system to help prioritize community needs and invest in the right projects, at the right time. All capital projects are placed in one of three categories:

Critical – A project that is in need of immediate replacement or repair in the year identified. There is a direct impact on the safety or health of residents, staff, etc.

Very Important – A project that is in need of replacement or repair soon, but not immediately, and can be addressed in the mid-term.

Important – Project would be nice, but does not directly affect the safety or health of the community.

Adopted, Planned, and Under Discussion Capital Projects

Some capital projects have clearly identified time horizons and funding sources, but other projects may depend upon variables such as future growth or grant funding. **Adopted** capital projects have been approved for planning and/or implementation in the upcoming fiscal year (2020). Adopted projects are necessarily the most developed, with a clearly defined project scope, timeline, costs, and funding source(s). Projects that the City expects to implement in years 2-5 of the Capital Plan are designated as **Planned**. These projects have identified funding sources and generally include scheduled or time-defined activities such as vehicle replacements, road reconstructions, or ongoing maintenance programs like road maintenance. **Under Discussion** capital projects do not have a clearly identified timeline, scope and/or funding source, and may be dependent on variable factors such as population growth or commercial development.

Capital Assets

New Richmond has total capital assets worth approximately 68.1 million dollars. The chart at right summarizes major capital assets by category. A capital asset is generally considered an item of value greater than $1,000 with a useful life greater than three years.

Construction in Progress	$747,852
Land	$7,658,716
Buildings	$9,932,947
Machinery & Equipment	$5,832,910
Land Improvements	$6,685,363
Roads	$26,169,006
Storm Sewers	$10,431,344
Sidewalks	$678,488
TOTAL	**$68,136,626**

*Source: 2018 Annual Financial Report

Sources of Funding

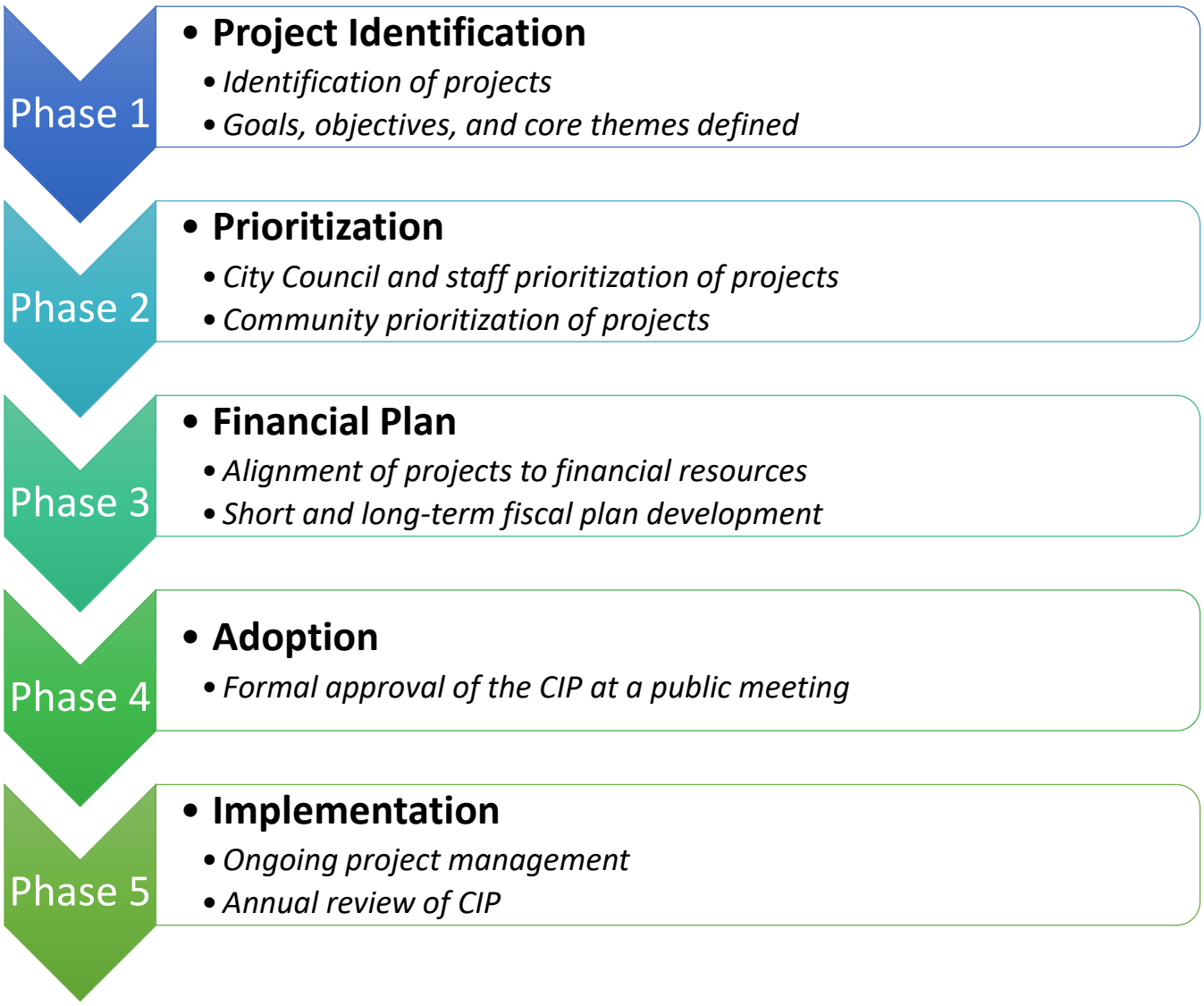
There are six primary funding sources for City capital improvements:

1. Capital Replacement Levy
2. General Operating Levy
3. Impact Fees
4. Financing (Bond Issuance, State Trust Fund, Promissory Notes)
5. Developer Funded Improvements
6. Grants

The Capital Replacement Levy and General Operating Levy are derived from annual property tax collections, and are the mechanism by which municipalities in Wisconsin maintain infrastructure and provide services. Impact fees are payments assessed on new development that help offset the cost of expanding, upgrading, or constructing public facilities or services necessary to accommodate said development.

Capital Improvement Planning Process

Capital improvement planning is one of the most involved recurring processes that cities undertake. While there are many financial, technical, and planning steps throughout the process, there are five main phases to the CIP process: project identification, prioritization, financial planning, adoption and implementation.



Identified Capital Projects

The following pages provide summaries and detailed descriptions of the projects that have been identified during the capital planning process. Projects are listed by year and organized according to the primary project funding mechanism (Capital Replacement Levy, Financed Capital Projects, Other Funding Sources, and Unfunded) and category type (Streets & Infrastructure, Buildings, Machinery & Heavy Equipment, General Equipment, Office & Technology, Vehicles, Parks & Trails, and Other).

2020 Capital Projects

Streets & Infrastructure

Street Maintenance 2020

Curb & Gutter Replace/Repair 2020

Alley Reconstruction 2020

Reconstruct Jefferson/Marshall RD

Knowles Ave Corridor Signal Improvements

2021 Street/Utility Project Design Costs

Buildings

Install SALTO Locks at PD Building

PD Building & Evidence Security

PD Garage / Addition (Design)

Shared Public Services Facility (Design)

Library Building (Design & Soft Costs)

Civic Center Reconfiguration & Updates

Machinery & Heavy Equipment

Replace Loader Mounted Snowblower

Replace Streets Bucket Truck

Purchase Track Skid Steer

General Equipment

SCBA Replacements

FD Radio Replacements

FD Truck Equipment Replacements

Pavement Marking Line Striper

Purchase Crash Attenuator

Riding Field Line Striper

Office & Technology

Badger Books

Computer Hardware Replacements

Municipal Management Software

Vehicles

New Detective Vehicle

Replace Detective Vehicle #26

FD Brush Truck 3266 Repairs & Upgrades

Replace 3/4 Ton Truck #24

Replace 2016 Dodge Caravan (Taxi)

Replace City Vehicle

Parks & Trails

Nature Center to Doar Prairie Trail

CTH A Trail Project Phase 2 (Design)

W 8th-Monette Area Trail Connections (Design)

Freedom Park Improvements

Fox Run Park Addition

Airport

South Pavement Reconstruction

Other Projects

Housing Study

Ordinance Update

Emerald Ash Borer Tree Removals

Cemetery Improvements

2020 PROJECT DESCRIPTIONS

Streets & Infrastructure

Annual Street Maintenance
Annual street maintenance program. Approximately 1.5 miles of mill & overlay, 7 miles of crack fill, and 7 miles of sealcoat per year at current funding levels. Funding for this program is proposed to increase in 2021-2024 to closer align resources with recommended maintenance activities.

Curb & Gutter Replacement / Repair
Annual replacement program to address areas where curb and gutter infrastructure is damaged or compromised, but full street reconstruction is unnecessary. Curb and gutter condition can significantly affect the life expectancy of adjacent streets and/or drainage.

Alley Reconstruction
Annual alley reconstruction program to reconstruct existing paved alleyways or pave gravel alleys. Per City ordinance and past practices, 50% of the cost associated with asphalt paving is assessed to adjacent properties; 100% of subgrade, curb, and site restoration costs are paid for by the City. Alleyway reconstruction improves accessibility for residents, increases pedestrian and vehicular safety, and makes New Richmond more attractive to residents and visitors.

Jefferson/Marshall Street & Utility Reconstruction View Project Map
Jefferson-Marshall area sub-grade and pavement is approximately 58 years old. Water and sewer utilities are approximately 69 years old. This project had been identified for construction in 2021, however staff are proposing construction occur in 2020 due to sewer lateral concerns including moderate to severe root blockages and cracking. In addition, some sections of water main are of transite (cement) construction, which is more vulnerable to cracking and cannot be thawed if frozen. Pavement shows significant deterioration and need for strengthening. Total cost (including utility share) is estimated at $1,827,070 and is broken down as follows:

Department	Construction	Design	Total
Streets	$764,820	$57,362	**$822,182**
SWU	$339,920	$25,494	**$365,414**
Water	$339,920	$25,494	**$365,414**
Sewer	$254,940	$19,121	**$274,061**
TOTAL	**$1,699,600**	**$127,470**	**$1,827,070**

Knowles Avenue Corridor Signal Improvements
The 2019 Knowles Avenue Corridor Study recommends a number of short and mid-term projects designed to effectively manage traffic growth along Knowles Avenue and increase bike and pedestrian safety and accessibility. These projects have been grouped together and spread over the life of the CIP. Years 2020-2023 focus on recommended signal, marking, and general intersection improvements.

2021 Street & Utility Reconstruction Project Design Costs
Historically, the City has followed a timeline for street/utility projects that includes contracting for design services in late fall the year before construction, then bidding projects for construction in January or February, with construction occurring in summer through fall. Designing projects 6-8 months sooner and bidding projects in mid to late summer the year before anticipated construction will yield better bid results and reduce overall project costs. In addition, any potential project complications or design issues will be identified sooner, leaving more time to find potential solutions.

Buildings

Install SALTO locks at PD Building
The Police Department uses physical key door locks throughout the building. Installing SALTO locks and the SALTO Space computer program will increase building security and ease of entry for officers, particularly when they are carrying equipment or are in a hurry. Physical keys are difficult to keep track of and must be returned when an employee leaves; if a PD key gets lost, the locks must be changed. Fobs can be added/deleted at any time via the Space program and the PD can track entries and exits.

PD Building & Evidence Security Upgrades
Upgrade of alarm and external video systems at the PD and Impound. Newer systems will improve access control and assist with incidents that occur in the parking lot or in the building. Also provides the community with a monitored environment for child custody exchanges, Craig's List sales, Safe Place, etc.

PD Building Addition (Design)
Construction of a garage addition onto the existing Police Department to serve as a climate controlled processing facility, evidence storage, and general housing of vehicles when not in service. This project will reduce weather related wear-and-tear on vehicles and equipment, increase officer safety, and provide needed space.

Shared Public Services Facility (Design)
Remodeling, expansion, and reconfiguration of the service shops and outdoor storage areas near N Dakota Ave / N 5th St. The current Streets Department building will be expanded to accommodate Streets, Parks, Electric, and Water staff. The current Electric Department building will be used for equipment storage, while the current Water Department building will be removed. This project will provide needed space and efficiency gains for Parks, Streets, Electric, and Water operations. The current Electric and Water shops are over 35 years old and have been outgrown, while Park Department equipment is currently stored at two temporary locations. Consolidating these departments into a single building will reduce heating/cooling, maintenance, and space costs (one breakroom, locker space, office area, maintenance bays etc. instead of four) and provide a modern, clean space for City and Utility staff. Construction is proposed for 2021.

Library Building (Design & Soft Costs)
Phase 1 of the Future Library Project, including design, engineering, and related pre-construction costs. Construction of the new library is anticipated to occur in 2022 subject to fundraising milestones.

Civic Center Reconfiguration and Updates
This project is a placeholder for several component projects that are intended to centralize customer service functions, upgrade building security, and remodel areas that have a high degree of interaction with the public. Staff will request authorization to incur design costs at the October Regular Session meeting. Total project costs may change depending upon design, bidding, and/or direction from the Council.

Machinery & Heavy Equipment

Replace Loader Mounted Snow Blower
One new loader mounted snow blower is proposed to replace existing 1976 SMI and 1998 Wildcat snow blowers. This equipment is critical to snow removal operations in areas that, because of sidewalks, setbacks, or parking, require the snow to be completely removed and hauled to a temporary storage location. Existing snow blowers have ongoing issues with reliability, maintenance costs, and availability of replacement parts. For example, the SMI snow blower will need a new radiator, cutting edge and shoes before winter 2019. Estimated repair costs are $2,000, but the value of this snow blower is about $3,000. Both the SMI and Wildcat are no longer manufactured and repair parts are becoming increasingly difficult or impossible to find. Frequency of use is every snow event. The Wisconsin DOT Highway Maintenance Manual estimates life expectancy of a snow blower at 10 years.

Replace Streets Bucket Truck
The Streets Department bucket truck is used primarily for tree trimming, installing and maintaining signage and traffic signals, and maintaining decorations. The existing truck is a 1994 F700. Reliability has decreased and maintenance costs have increased significantly over the last five-year period. Since 2014, there has been $13,627 in repairs made. In the fall of 2018, there was a small electrical fire in the engine compartment when the truck was started in the shop. Occasionally the truck will shut off without warning while driving. Frequency of use is approximately once per week during the off-peak season (May-October) and 3 times per week during peak season (November-April).

Purchase Track Skid Steer
The track skid steer supports street maintenance and material handling operations. The City currently leases a track skid steer for $7,600 annually. Purchasing a skid steer and placing it on a four-year replacement schedule would reduce operating costs to approximately $1,500 per year. Note that with municipal discounts and state bid pricing, a skid steer can be purchased for $20-$25K less than retail price, around $45K.

General Equipment

SCBA Replacements
Replacement of remaining Self-Contained Breathing Apparatus (SCBA) equipment that have reached the end of their maximum useful life. SCBAs are critical to Fire rescue operations and the safety of department personnel.

Fire Department Radio Replacements
Replacement of FD portable and truck radios. St. Croix County will be requiring all EMS and Fire services to migrate to digital radio systems in the coming years. The Fire Department will need to replace 22 portable and 13 truck radios in order to communicate with the County's emergency communications system.

Fire Department Truck Equipment Replacements
Truck safety and replacement equipment including telescoping scene lighting apparatus for Truck 3262, hydraulic ladder hose replacement for truck 3263, and replacement of floodlights on truck 3265.

Replace Pavement Marking Line Striper
The current piece of equipment used to maintain parking, street, and intersection pavement markings is approximately 30 years old, past the end of its useful life. A modern line striper would be more reliable and precise.

Purchase Crash Attenuator
A trailer truck mounted attenuator is used to protect staff, vehicles, equipment and motorists in situations where there is a higher likelihood of vehicle collisions (e.g. road maintenance in limited visibility or confined areas, manhole maintenance in high-traffic areas). The attenuator uses arrow lights and/or message boards to warn motorists of potential hazards, and is designed to safely absorb crash impact if an accident does occur. With the growing amount of traffic New Richmond has experienced over the last several years, the crash attenuator is an important addition to City and Utility safety measures. The cost of this item is proposed to be split between City and Utility operating budgets. Total cost is $16,900.

Riding Field Line Striper
During the 2019 summer soccer season, City staff striped 14 soccer fields with a walk behind striper, which was labor intensive and consumed roughly 25 hours/week. Going into the fall season, staff continue to stripe 7 soccer fields and 6 football fields. Purchasing a riding striping machine will reduce the amount of paint used and cut striping time in half, freeing up staff to work on other tasks.

Office & Technology

Badger Books
For the last several years, the State of Wisconsin has been working on a paperless voter registration process in conjunction with Election Commission and Municipal Clerks throughout the State. Two years ago, this technology was used at several beta location of varying size. With the upcoming Presidential election, this system would provide a more efficient, accurate voter registration process which integrates and uploads information directly to WisVote (State of WI Voter Registration Program).

Computer Hardware Replacements
Regular replacement of computers or related hardware that is either obsolescent or no longer functional. The City is currently replacing all computers running the Windows 7 operating system, as Microsoft support and security updates will end on 1/1/20.

Municipal Management Software
Purchase of integrated municipal management software for payroll, HR, financial reporting and day-to-day management, customer service, data analysis, work orders, utility billing, and fixed assets. Currently New Richmond uses one set of management and reporting programs for General Fund activities and another set for Utility activities. These programs are antiquated, inefficient, and limited compared to modern software platforms. A modern, integrated management system will significantly enhance the efficiency and effectiveness of municipal operations, particularly in regards to automating tasks, operational transparency, data-driven analysis and decision making.

Vehicles

Purchase New Detective Vehicle $35,000
Proposed additional vehicle to be used for detective activities, while the current detective vehicle will be utilized by the School Resource Officer.

Replace Detective Vehicle #26
Replacement of Car #26, a 2014 Chevy Impala used as a detective vehicle. Car #26 is the oldest vehicle in the NRPD fleet, and should be replaced to maintain reliability, safety, and optimum trade-in value.

Brush Truck 3266 Repairs & Upgrades
Repair of leaking water tank and redesign of truck bed to comply with NFPA standards.

Replace ¾ Ton Truck #24
The current general-purpose truck is a 2009 model that has approximately 61,000 miles with cab corners that are rusting. Replacing this vehicle with a truck that includes a hydraulic lift gate will make equipment/material loading significantly safer and easier versus manual lifting. The Wisconsin DOT Highway Maintenance Manual estimates the life expectancy of a general-purpose streets truck at 10 years.

Replace 2016 Dodge Caravan (Taxi)
The two vehicles that are used to support New Richmond's Shared Ride Taxi Service are owned by the City but operated by a contracted provider. The State of Wisconsin recommends taxi replacement at 100K miles; one of the City's vehicles will surpass this milestone in 2019. Purchasing through the State will provide the City with an 80/20 cost share, reducing the cost from approximately $50,000 to $11,000.

Replace City Vehicle
The City vehicle serves as multipurpose transportation for staff to attend trainings, meetings, and events. The current vehicle is a 2008 Ford Fusion with approximately 145,000 miles. Maintenance costs and reliability have been recurring issues with this vehicle.

Parks & Trails

Nature Center to Doar Prairie Trail **View Project Map**

This project includes design and construction of a trail connection between the Nature Center and Doar Prairie Restoration. DNR grant funding will cover 50 percent of total costs ($485,000). This project will, conjunction with the CTH A Trail Project, complete a major portion of the City's future trail system and further the goals expressed in the Comprehensive Plan including trail connectivity, quality of life, and resident safety.

CTH A Trail Project Phase 2 (Design)

This project will complete the off-street trail parallel with County Highway A from Richmond Way to West 4th Street. This trail will connect with currently orphaned trails and greatly improve safety for bicyclists and pedestrians. Eighty percent of project costs are funded by a Transportation Alternatives Program grant. Currently in the design phase, this trail is anticipated to be constructed in 2021.

W 8th / Monette Area Trail Connections (Design) **View Project Map**

Placeholder for trail projects in the W 8th Street and Monette Park area. The four identified trail sections could be done as a single project or combined with nearby street/utility projects (see map section). The estimated construction cost for each trail section:

Section	Est. Design	Est. Construction
W 8th - West Section	$7,956	$106,080
W 8th - East Section	$11,849	$157,980
4th to Marshall to Monette	$3,452	$46,020
Monette to Dakota	$6,197	$82,620
TOTAL	**$29,453**	**$392,700**

Freedom Park Improvements

This project is a placeholder for various projects to improve Freedom Park. S.E.H. is currently in the process of drafting an updated Freedom Park Master Plan based on previously identified needs and input received at recently held public engagement meetings. This item will be updated to reflect adopted Master Plan recommendations when available.

Fox Run Park Addition

Development of a 1.4-acre park in the Fox Run subdivision. This park is envisioned as a playground, activity-focused park that will include paved trails for future connections to the City trail system.

Airport

South Pavement Reconstruction

Reconstruct and strengthen taxiways. This project will replace the taxiway and taxilane pavement in the south hangar area that was installed in 1992 with an expected service live of 25 years.

Other Projects

Housing Study

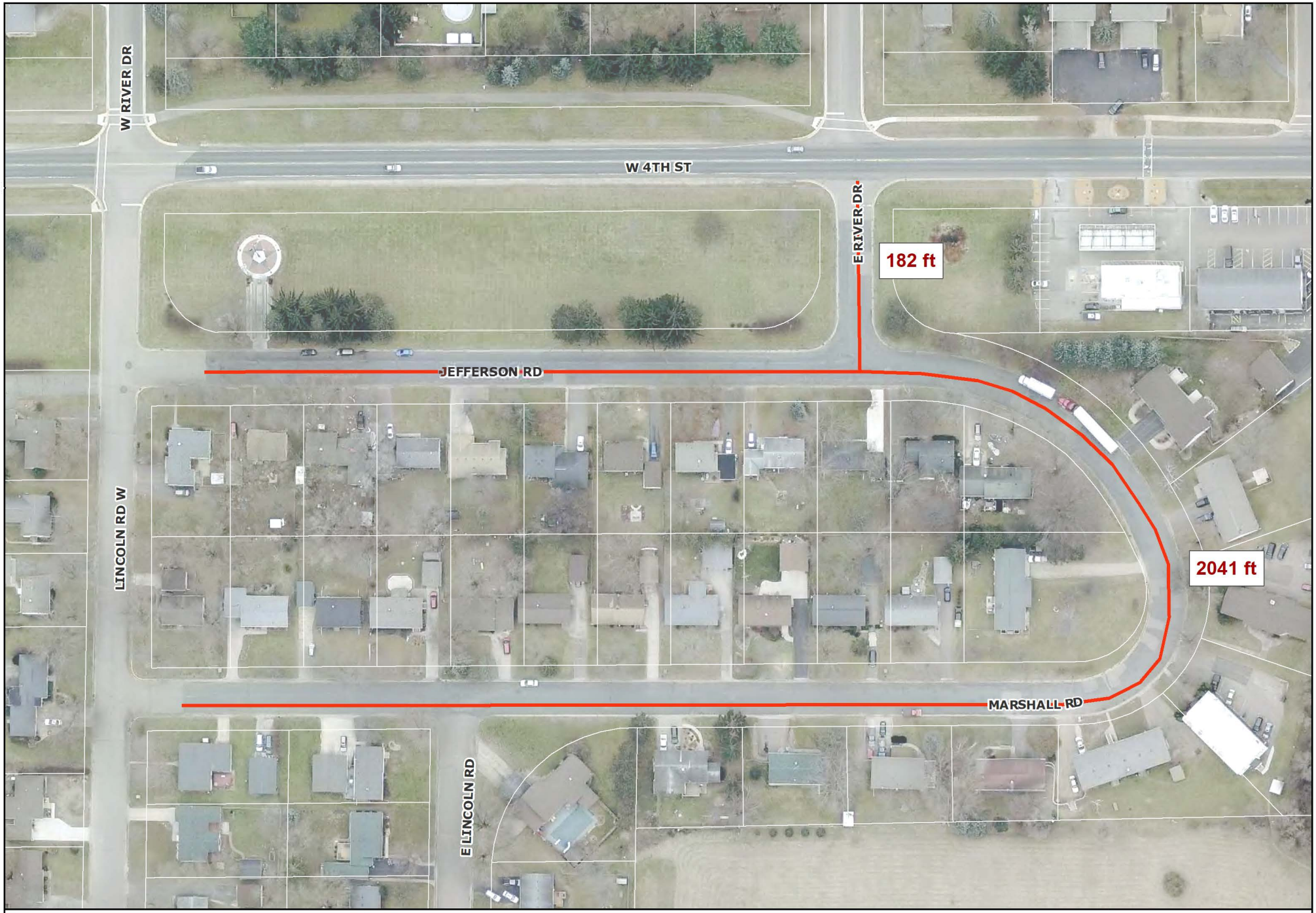
Recommendation from Forward New Richmond to develop a plan that can be used to guide stakeholders, potential developers, and City officials. The study will assess housing conditions, demographics, current and future market demands, and identify critical housing gaps and issues. The finished plan will be an asset for use in economic development and policy decision making.

Zoning Ordinance Update

A key recommendation of the 2015 Comprehensive Plan called for an overhaul of the City's Zoning Ordinance in order to better align the goals, values, and direction of the Plan with City zoning laws.

Emerald Ash Borer Tree Removal
Outlay funds for the removal of Emerald Ash trees from public spaces. Project cost is based on the EAB Plan to remove trees over a five-year period as presented to the DNR.

Cemetery Improvements
Installation of pavement, landscaping, and improvements to the Cemetery shop building.



CITY OF NEW RICHMOND
THE CITY BEAUTIFUL

Image: Spring 2017
Date: 09 October 2019

CIP: JEFFERSON RD & MARSHALL

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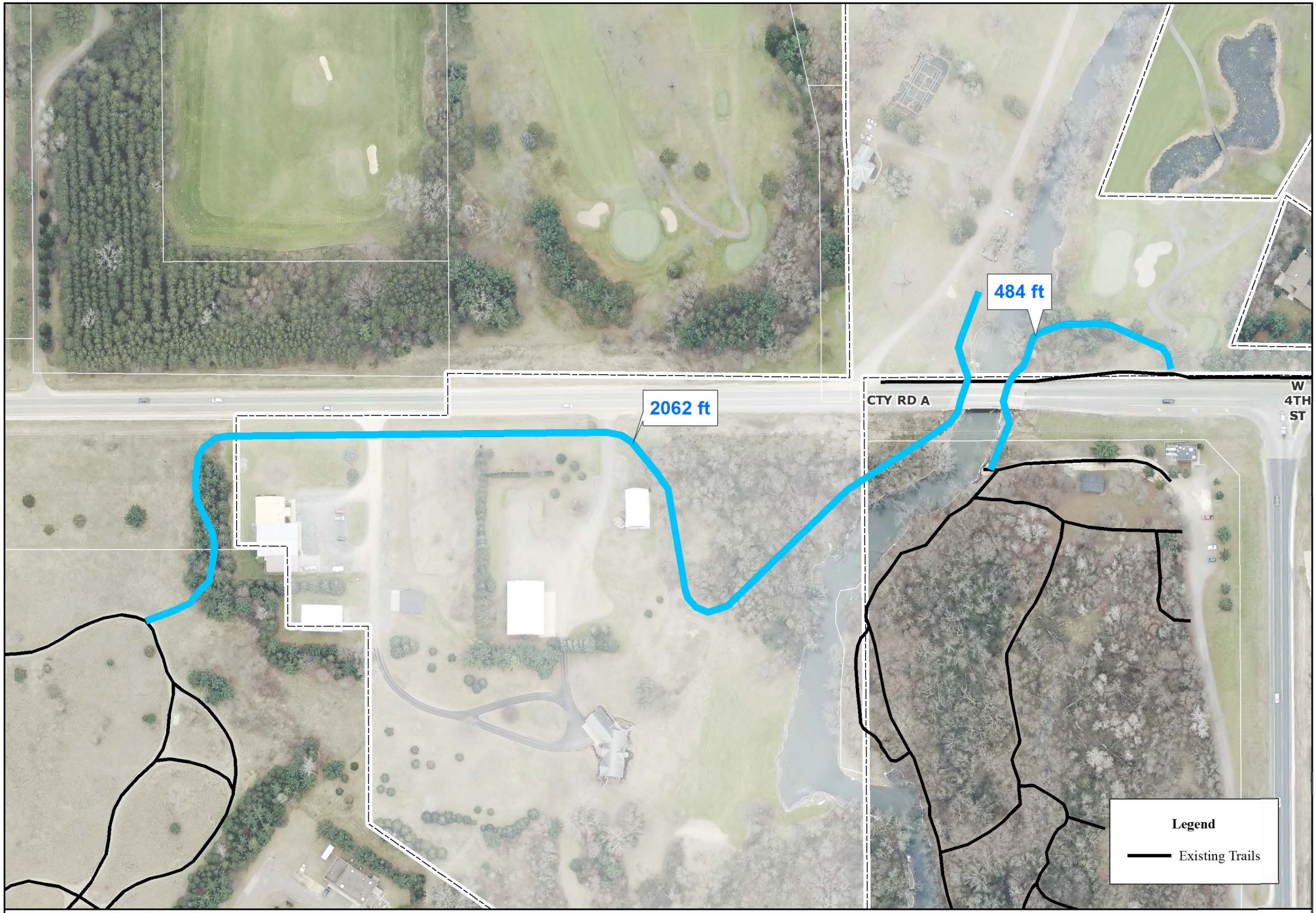
1 inch = 120 feet

0 30 60 120 Feet



CITY OF NEW RICHMOND
THE CITY BEAUTIFUL

Image: Spring 2017
Date: 24 October 2019

CIP: DOAR PRAIRIE TO NATURE CENTER TRAIL

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1 inch = 200 feet

Feet

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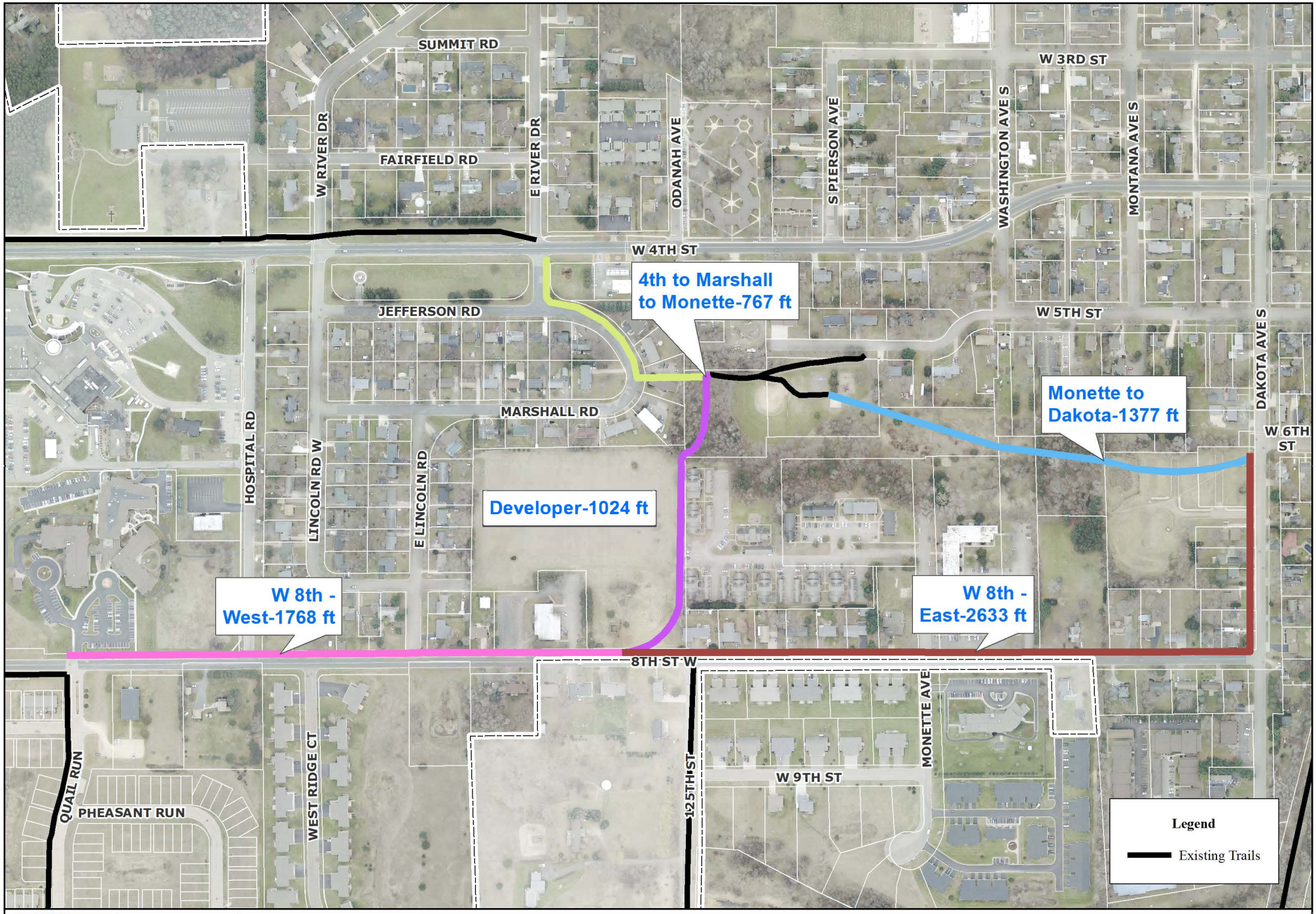

CITY OF NEW RICHMOND
THE CITY BEAUTIFUL

Image: Spring 2017
Date: 09 October 2019

CIP: W 8TH ST TRAIL CONNECTIONS

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1 inch = 400 feet

Feet

0 100 200 400

2020 Projects & Funding Summary

Project Description	Category	Priority	Financing	GG Sale Proceeds	Cap Repl. Levy	General Oper. Levy	Impact Fees	Grants	Other Sources	Unfunded	TOTAL
South Pavement Reconstruction	Streets & Infrastructure	VI	-	-	-	-	-	617,500	40,000	-	657,500
Subtotal - 2020 Airport			**-**	**-**	**-**	**-**	**-**	**617,500**	**40,000**	**-**	**657,500**
New Detective Vehicle	Vehicles	CR	35,000	-	-	-	-	-	-	-	35,000
Replace Detective Vehicle #26	Vehicles	CR	35,000	-	-	-	-	-	-	-	35,000
Install SALTO Locks at PD Building	Buildings	VI	23,750	-	-	-	-	-	-	-	23,750
PD Building & Evidence Security	Buildings	VI	10,000	-	-	-	-	-	-	-	10,000
PD Garage / Addition (Design)	Buildings	CR	-	-	-	-	14,957	-	-	-	14,957
SCBA Replacements	General Equipment	CR	53,359	-	-	-	-	-	50,715	-	104,074
FD Radio Replacements	General Equipment	CR	12,240	-	-	-	-	-	11,760	-	24,000
Telescoping Scene Light FD Truck 3262	General Equipment	VI	-	-	7,704	-	-	-	7,296	-	15,000
Replace Hydraulic Ladder Hose on FD Truck 3263	General Equipment	CR	-	-	6,471	-	-	-	6,129	-	12,600
Replace Flood Lights on FD Pumper Truck 3265	General Equipment	CR	-	-	5,649	-	-	-	5,351	-	11,000
FD Brush Truck 3266 Repairs & Upgrades	Vehicles	VI	-	-	10,785	-	-	9,000	10,215	-	30,000
Subtotal - 2020 Public Safety			**169,349**	**-**	**30,609**	**-**	**14,957**	**9,000**	**91,466**	**-**	**315,381**
Street Maintenance 2020	Streets & Infrastructure	VI	-	-	-	90,000	-	-	-	335,000	425,000
Curb & Gutter Replace/Repair 2020	Streets & Infrastructure	VI	-	-	-	-	-	-	-	30,000	30,000
Alley Reconstruction 2020	Streets & Infrastructure	VI	-	-	-	-	-	-	30,000	70,000	100,000
Replace Loader Mounted Snowblower	Machinery & Heavy Equipment	CR	130,000	-	-	-	-	-	10,000	-	140,000
Replace Bucket Truck	Machinery & Heavy Equipment	CR	45,000	-	-	-	-	-	5,000	-	50,000
Replace 3/4 Ton Truck #24	Vehicles	VI	29,000	-	-	-	-	-	6,000	-	35,000
Pavement Marking Line Striper	General Equipment	VI	15,000	-	-	-	-	-	-	-	15,000
Purchase Track Skid Steer	Machinery & Heavy Equipment	VI	-	-	-	-	-	-	-	45,000	45,000
Purchase Crash Attenuator	General Equipment	VI	-	-	-	4,225	-	-	12,675	-	16,900
Reconstruct Jefferson/Marshall	Streets & Infrastructure	VI	822,182	-	-	-	-	-	-	-	822,182
Reconstruct Jefferson/Marshall	Streets & Infrastructure	VI	365,414	-	-	-	-	-	-	-	365,414
Knowles Ave Corridor Signal Improvements	Streets & Infrastructure	VI	-	-	-	-	-	-	-	75,000	75,000
Shared Public Services Facility (Design)	Buildings	CR	-	-	-	-	-	-	12,000	-	12,000
2021 Street & Utility Project Design Costs	Streets & Infrastructure	CR	-	-	-	-	-	-	-	97,291	97,291
Subtotal - 2020 Streets & Infrastructure			**1,406,596**	**-**	**-**	**94,225**	**-**	**-**	**75,675**	**652,291**	**2,228,787**
Housing Study	Other	IM	-	30,000	-	-	-	-	-	-	30,000
Replace 2016 Dodge Caravan	Vehicles	VI	11,000		-	-	-	44,000	-	-	55,000
Ordinance Update	Other	IM	-	-	25,000	-	-	-	-	-	25,000
Subtotal - 2020 Economic & Community Development			**11,000**	**30,000**	**25,000**	**-**	**-**	**44,000**	**-**	**-**	**110,000**
Nature Center to Doar Prairie Trail	Parks & Trails	VI	242,500	-	-	-	-	242,500	-	-	485,000
CTH A Trail Project Phase 2 (Design)	Parks & Trails	CR	24,297	-	-	-	-	97,200	-	-	121,497
W 8th / Monette Area Trail Connections (Design)	Parks & Trails	VI	30,000	-	-	-	-	-	-	-	30,000
Freedom Park Improvements	Parks & Trails	IM	-	100,000	-	-	-	-	-	50,000	150,000
Shared Public Services Facility (Design)	Buildings	CR	-	-	-	-	-	-	18,000	-	18,000
Riding Field Line Striper	General Equipment	IM	12,000	-	-	-	-	-	-	-	12,000
Fox Run Park Addition	Parks & Trails	VI	-	-	-	-	-	-	50,000	-	50,000
Emerald Ash Borer Tree Removals	Other	VI	-	-	-	-	-	-	-	43,850	43,850
Subtotal - 2020 Parks, Trails & Recreation			**308,797**	**100,000**	**-**	**-**	**-**	**339,700**	**68,000**	**93,850**	**910,347**
Library Building (Design & Soft Costs)	Buildings	VI	-	-	-	-	-	-	1,000,000	-	1,000,000
Subtotal - 2020 Library			**-**	**-**	**-**	**-**	**-**	**-**	**1,000,000**	**-**	**1,000,000**
Badger Books	Office & Technology	VI	-	-	18,900	-	-	-	-	-	18,900
Computer Hardware Replacements	Office & Technology	VI	-	-	10,000	-	-	-	-	-	10,000
Replace City Vehicle	Vehicles	VI	30,000	-	-	-	-	-	-	-	30,000
Municipal Management Software	Office & Technology	VI	350,000	-	-	-	-	-	-	-	350,000
Cemetery Improvements	Other	IM	-	-	-	-	-	-	-	50,000	50,000
Civic Center	Buildings	IM	-	70,000	30,000	-	-	-	-	-	100,000
Subtotal - 2020 General Government & Other			**380,000**	**70,000**	**58,900**	**-**	**-**	**-**	**-**	**50,000**	**558,900**
TOTAL 2020 CAPITAL PROJECTS			**2,275,742**	**200,000**	**114,509**	**94,225**	**14,957**	**1,010,200**	**1,275,141**	**796,141**	**5,780,915**